

**NOIDA INSTITUTE OF ENGINEERING & TECHNOLOGY, GREATER NOIDA, GAUTAM BUDDH NAGAR
(AN AUTONOMOUS INSTITUTE)**



Affiliated to

DR. A.P.J. ABDUL KALAM TECHNICAL UNIVERSITY, LUCKNOW



**Evaluation Scheme & Syllabus
For**

Master of Business Administration

Second Year

(Effective from: 2025-26)

NOIDA INSTITUTE OF ENGINEERING & TECHNOLOGY, GREATER NOIDA, GAUTAM BUDDH NAGAR
(AN AUTONOMOUS INSTITUTE)

Master of Business Administration

Evaluation Scheme

SEMESTER-III

Sl. No.	Subject Codes	Subject	Types of Subjects	Periods			Evaluation Schemes				End Semester		Total	Credit
				L	T	P	CT	TA	TOTAL	PS	TE	PE		
1	BMBA0301	Strategic Management	Mandatory	3	0	0	30	20	50	0	100	0	150	3
2	BMBA0302	Corporate Governance and Ethics	Mandatory	3	0	0	30	20	50	0	100	0	150	3
3		Specialization Group-1 Elective -1	Elective	3	0	0	30	20	50	0	100	0	150	3
4		Specialization Group 1 Elective -2	Elective	3	0	0	30	20	50	0	100	0	150	3
5		Specialization Group 1 Elective -3	Elective	3	0	0	30	20	50	0	100	0	150	3
6		Specialization Group 2 Elective -1	Elective	3	0	0	30	20	50	0	100	0	150	3
7		Specialization Group 2 Elective -2	Elective	3	0	0	30	20	50	0	100	0	150	3
8	BMBA0351	Spreadsheet Modelling	Mandatory	0	0	4	0	0	50	50	0	50	100	2
9	BMBA0352	Personal Digital Branding	Mandatory	0	0	4	0	0	50	50	0	50	100	2
10	BMBA0353	Field Project in Respective Area	Mandatory	0	0	4	0	0	50	50	0	50	100	2
11	BMBA0359	Summer Internship Report	Mandatory	0	0	8	0	0	0	50	0	100	150	4
		Total											1500	31

Abbreviation Used:

L: Lecture, T: Tutorial, P: Practical, CT: Class Test, TA: Teacher Assessment, PS: Practical Sessional, TE: Theory End Semester Exam.,
CE: Core Elective, OE: Open Elective, DE: Departmental Elective, PE: Practical End Semester Exam, CA: Compulsory Audit,
MOOCs: Massive Open Online Courses.

NOIDA INSTITUTE OF ENGINEERING & TECHNOLOGY, GREATER NOIDA
(An Autonomous Institute)

Elective Subjects (If Applicable)

MBA (AICTE Model Curriculum) 2nd Year

(Effective from the session 2025-26)

Semester-III

S. No	Subject Codes	Specialization	Subject Name
1	BMBAHR0311	HR	HR Analytics
2	BMBAHR0312		Employee Relations and Labour Code
3	BMBAHR0313		Performance and Compensation Management
4	BMBAMK0311	Marketing	Social media & Digital Marketing Analytics
5	BMBAMK0312		Product and Brand Management
6	BMBAMK0313		Consumer Behaviour
7	BMBAFM0311	Finance	Security Analysis and Portfolio Management
8	BMBAFM0312		Tax Planning & Management
9	BMBAFM0313		Indian Financial Market and Institutions
10	BMBABA0311	Business Analytics	Introduction to Data Science
11	BMBABA0312		Business Intelligence and Data Warehousing
12	BMBABA0313		Predictive Analytics
13	BMBALS0311	Logistics and Supply Chain Management	Supply Chain Management and Demand Forecasting
14	BMBALS0312		Vendor Development and Procurement Management
15	BMBALS0313		E-Commerce & Retail Supply Chain

NOIDA INSTITUTE OF ENGINEERING & TECHNOLOGY, GREATER NOIDA, GAUTAM BUDDH NAGAR
(AN AUTONOMOUS INSTITUTE)

Master of Business Administration

Evaluation Scheme

SEMESTER-IV

Sl. No.	Subject Codes	Subject	Types of Subjects	Periods			Evaluation Schemes				End Semester		Total	Credit
				L	T	P	CT	TA	TOTAL	PS	TE	PE		
1	BMBA0401	Project Management	Mandatory	3	0	0	30	20	50	0	100	0	150	3
2	BMBA0402	Leadership and Capacity Building	Mandatory	3	0	0	30	20	50	0	100	0	150	3
3		Specialization Group 1 Elective - 4	Elective	3	0	0	30	20	50	0	100	0	150	3
4		Specialization Group 1 Elective - 5	Elective	3	0	0	30	20	50	0	100	0	150	3
5		Specialization Group 1 Elective - 6	Elective	3	0	0	30	20	50	0	100	0	150	3
6		Specialization Group 2 Elective - 3	Elective	3	0	0	30	20	50	0	100	0	150	3
7		Specialization Group 2 Elective - 4	Elective	3	0	0	30	20	50	0	100	0	150	3
8	BMBA0459	Research Project Report	Mandatory	0	0	8	0	0	0	50	0	100	150	4
		TOTAL											1200	25

Abbreviation Used:

L: Lecture, T: Tutorial, P: Practical, CT: Class Test, TA: Teacher Assessment, PS: Practical Sessional, TE: Theory End Semester Exam.,
CE: Core Elective, OE: Open Elective, DE: Departmental Elective, PE: Practical End Semester Exam, CA: Compulsory Audit,
MOOCs: Massive Open Online Courses.

NOIDA INSTITUTE OF ENGINEERING & TECHNOLOGY, GREATER NOIDA

(An Autonomous Institute)

Elective Subjects (If Applicable)

MBA (AICTE Model Curriculum) 2ndYear

(Effective from the session 2025-26)

Semester-IV

S. No	Subject Codes	Specialization	Subject Name
1	BMBAHR0411	HR	Talent Management
2	BMBAHR0412		Training and Development
3	BMBAHR0413		Strategic HRM
4	BMBAMK0411	Marketing	Sales and Distribution Management
5	BMBAMK0412		Services Marketing
6	BMBAMK0413		Marketing Analytics
7	BMBAFM0411	Finance	Financial Modelling
8	BMBAFM0412		Working Capital Management
9	BMBAFM0413		Financial Derivatives and Risk Management
10	BMBABA0411	Business Analytics	Machine Learning and Artificial Intelligence
11	BMBABA0412		Data Visualisation
12	BMBABA0413		Social Media Analytics
13	BMBALS0411	Logistics and Supply Chain Management	Warehousing, Inventory and Distribution Management
14	BMBALS0412		Logistics Management
15	BMBALS0413		Analytics in Logistics and Supply Chain



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Strategic Management	L-T-P [3-0-0]
---	----------------------

Subject Code: BMBA0301	Applicable in Department: MBA
-------------------------------	--------------------------------------

Pre-requisite of Subject: Understanding of business environment and management principles.

Course Objective: Gain a comprehensive understanding of strategic management principles and techniques to effectively analyze business environments, formulate strategies, and implement strategic plans for organizational success.

Course Outcomes (CO)

Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Formulate and implement effective business strategies to achieve organizational goals.	K2
CO2	Analyze industry trends and competitive landscapes to make informed strategic decisions.	K3
CO3	Implement strategic initiatives to achieve organizational goals and sustain competitive advantage	K4
CO4	Adapt strategic plans to changing market conditions and emergent opportunities.	K4

CO5	Foster strategic thinking and leadership skills among team members to drive organizational success.	K4
-----	---	----

Syllabus

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit-1	Introduction	Introduction, Fundamentals of Strategy, Conceptual Evolution of Strategy, Scope and Importance of Strategies, Purpose of Business Difference between Goals and Objectives of Business, Strategic Intent through Vision and Mission Statements, Core Competencies of Business, levels of strategy	Classroom discussion, videos, Case study	8	Question No. 1 Discuss the impact of Russia-Ukraine war on strategy formulation of India regarding defense. CO1 2 Briefly explain strategic management process with a diagram. CO1 3 Explain Levels of strategy with suitable examples. CO1 4 List and explain factors that one should take into account while developing a strategy. CO1	CO1
Unit -2	Company's External Environment: Environmental	Analyzing Company's External Environment: Environmental appraisal Scenario planning - Preparing an Environmental Threat and Opportunity Profile	Classroom discussion, videos, Case study	8	Case Study	CO2

		(ETOP),PESTEL analysis, EFE Matrix Analyzing Industry Environment: Industry Analysis - Porter's Five Forces Model of competition, Entry & Exit Barriers, Strategic Group Analyzing Company's Internal Environment: Resource based view of a firm, meaning, types & sources of competitive advantage, analyzing Company's Resources and Competitive Position, VRIO Framework, competitive advantage, competitive parity & competitive disadvantage, Core Competence, characteristics of core competencies, Distinctive competitiveness, Benchmarking as a method of comparative analysis				
Unit-3	Generic Competitive Strategies:. And Grand Strategies:	Generic Competitive Strategies: Meaning of generic competitive strategies, Low cost, Differentiation, Focus – when to use which strategy Grand Strategies: Stability, Growth (Diversification Strategies, Vertical Integration Strategies, Mergers, Acquisition & Takeover Strategies, Strategic Alliances), Retrenchment– Turnaround, Divestment, Liquidation, Outsourcing Strategies Structural analysis of competitive environment, Strategic analysis and choice-Criteria for evaluating strategic alternatives, Tools of strategic analysis, strategic choice-BCG Matrix, Ansoff Grid,GE 9 Cell grid.	Classroom discussion, videos, Case study	8	Question No. 1 Briefly explain BCG matrix for the purpose of strategy formulation. CO3 2 Distinguish between backward integration and forward integration. CO3 3 Discuss the advantages of diversification strategy. CO3 4 Briefly explain generic competitive strategies with examples. CO3 5 Write a note on Ansoff Grid concerning strategy	CO3

					formulation.CO3	
4.	Strategic plan	Components of a strategic plan, barriers to strategy implementation, Mintzberg's 5 Ps, 7 S framework, Leadership and corporate culture, functional plans to implement strategy, Ethics and social responsibility. Strategic evaluation and control, Strategic control and operational control, techniques of strategic evaluation.	Classroom discussion, videos, Case study	8	Case Study Discussion	CO4
5.	Models	Balanced score card, Porter five forces model, Red ocean and blue ocean strategy. Strategies for situation like competing in emerging industries, maturing or declining industries, fragmented industries.	Classroom discussion, videos, Case study	8	Case Study Discussion	CO5
Total				40		

Textbooks	
Book Details	
Strategic Management and Business Policy by Azhar Kazmi, Tata McGraw-Hill	
Business Policy and Strategic Management by P. Subba Rao	
Reference Books	
Book Details	
1.Strategic Management by Friancs Cherunilam	
2. Crafting and Executing Strategy- The Quest for Competitive Advantage by Thompson, Strickland, Gamble & Jain, Tata McGraw-Hill	
3. Business Strategy formulation by anthony Ulwick	



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: CORPORATE GOVERNANCE, AND ETHICS		L-T-P [3-0-0]
Subject Code: BMBA0302		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of human values and ethics.		
Course Objective: The objective of a corporate governance, values, and ethics course is to teach students about the importance of ethics in business and how to practice good governance to encourage moral imagination and sensitivity towards the ethical dimension of managerial problems.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Have insights into various concepts & cases related to Corporate Governance.	Understand (K 2)
CO2	Gain a deeper understanding of the Corporate Governance framework.	Apply (K 3)
CO3	Develop the ability to practice various aspects and factors related to value in business.	Analyzing (K 4)
CO4	Work and discharge responsibilities in an ethical way in the organization.	Applying (K 3)
CO5	Understand modern practices of Corporate Governance in various areas of business.	Understand (K 2)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
---------	-------------	---------------	----------	------------------------	--------------------------------	------------

Unit 1	Module 1: meaning of corporate governance	Meaning, Definition, Nature, Issues, need of corporate governance code, Code of Corporate Practices, Corporate Social Responsibility, Corporate Social Reporting,	PPT/ VIDEO / CASE STUDIES	4		CO1
	Module 2: worldwide structure of corporate governance	Corporate Governance and the Role of Board (BOD), Corporate Governance System Worldwide, Corporate Disclosure and Investor Protection in India.	PPT/ VIDEO / CASE STUDIES	4		
Unit 2	Module 1 fundamentals of corporate governance	Corporate Boards and Its Powers, Responsibilities and Disqualifications; Board Committees and their Functions- Remuneration Committee, Nomination Committee, Compliance Committee, Shareholders Grievance Committee, Investors Relation Committee, Investment Committee, Risk Management Committee, and Audit Committee;	PPT/ VIDEO / CASE STUDIES	4	Assignment Title: Upholding Corporate Governance Values and Ethics: A Critical Analysis	CO2
	Module 2 Framework in India	Regulatory Framework of Corporate Governance in India; SEBI Guidelines and Clause 49; Reforms in The Companies Act, 2013; Challenges in Corporate Governance.	PPT/ VIDEO / CASE STUDIES	4		
Unit 3	Module 1 basic concept of values	Values – Concepts, Types and Formation of Values, Values of Indian Managers; Managerial Excellence through Human Values;	PPT/ VIDEO / CASE STUDIES	4	Select a case study of a company known for its strong corporate values or a company that experienced challenges related to values alignment. Analyze the case study by	CO3

					addressing the following: Summarize the background and key facts of the case. Identify the corporate values espoused by the organization and assess their alignment with its actions and decisions. Evaluate the impact of the organization's corporate values on its culture, employee morale, and reputation.	
	Module 2 Environmental and social governance	Spiritual Values, and Conflict between personal values and organizational goals. Objectives and Importance of Environmental, socioeconomic, and Governance, Evolution of ESG Standards	PPT/ VIDEO / CASE STUDIES	4		
Unit 4	Module 1 Meaning of ethics	Meaning, Definition, Nature, Importance. Ethical Dilemma – Ethical Decision Making, Ethical Reasoning, Ethical issues, Ethics Management – Key roles and responsibilities, Benefits of Managing Ethics in Work Place,	PPT/ VIDEO / CASE STUDIES	6	Explore and explain at least two ethical frameworks or models (e.g., Kantian ethics, utilitarianism, virtue ethics) that can guide ethical decision-making	CO4

					within organizations. Apply these frameworks to the cases analyzed earlier to demonstrate their practical relevance in addressing ethical dilemmas in corporate governance.	
	Module 2 Business Ethics and sustainability	Code of ethics, Guidelines for developing code of ethics. Historical Perspective of Ethics, Socialization. Personal and Social Development in the World of Sustainability	PPT/ VIDEO / CASE STUDIES	4		
Unit 5	Module 1 Ethical norms	Institutionalizing of Ethics, Traditional view, Contractual theory, Stakeholders' theory, Stakeholder's significance of influence organizational ESG performance;	PPT/ VIDEO / CASE STUDIES	6	Select two contrasting real-world cases (from recent years) that highlight issues related to corporate governance values and ethics. These cases could involve corporate scandals, ethical dilemmas, or instances of exemplary corporate governance practices. Analyze each case in the following manner:	CO5

					Briefly summarize the case, including the context and key stakeholders involved. Identify the ethical issues or dilemmas present in each case. Evaluate the role of corporate governance (or lack thereof) in contributing to the ethical outcomes or failures observed.	
Total				40		

Sr No	Book Details
1.	Fernando A C – Business Ethics & Corporate Governance, 2e, Pearson
2	Kumar T N Satheesh- Corporate Governance, Oxford University Press
3	Mandal S K – Ethics in business and corporate governance, 2e, McGraw-Hill
Reference Books	

Sr No	Book Details
1	Hartman Laura P & Chatterjee Abha - Business Ethics, Tata McGraw Hill
2	Mohapatra, Sreejesh- Case Studies in Business Ethics & Corporate Governance, 1e, Pearson



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Spreadsheet Modeling		L-T-P [0-0-4]
Subject Code: BMBA0351		Applicable in Department: MBA
Pre-requisite of Subject: The student must understand basic computer terminology, must have knowledge of input and output devices.		
Course Objective: Objective of this course is to develop understanding of basic Spreadsheet Fundamentals. To understand Excel formulas to enable users to perform calculations, manipulate data, and automate tasks within Excel spreadsheets. To develop a pivot table in Excel is to summarize and analyze large datasets quickly and efficiently.		
Course Outcomes (CO)		
Course outcome: After completion of this course students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Create the skills necessary to navigate Excel	K5
CO2	Develop formulas and functions in Excel	K5
CO3	Analyze Data using sorting, filtration & conditional formatting.	K4
CO4	Construct different excel charts for data visualization	K5
CO5	Demonstrate Pivot Tables for data manipulation	K3
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
UNIT 1 Introduction to Spreadsheet	Introduction to Spreadsheet	Objectives & Spreadsheet history, Getting Started with Excel, Data Entry, Data Editing, and Number, Formatting, Data Formatting, working with Cells and Ranges in Excel, Managing Worksheets, Introduction to Excel Tables, Autofill, Custom Lists, and Flash Fill, Number Formatting in Excel	Class discussion/ MS Excel	8	Assignment based on data entry and editing	CO1
UNIT 2 Excel Formulas	Excel Formulas	Excel Formula Basics, Logical Formulas in Excel, Math Formulas in Excel, Lookup and Reference, Formulas in Excel, Statistical Formulas in Excel, Text Formulas in Excel, Date and Time Formulas in Excel, Concatenate in Excel	Class discussion/ MS Excel	8	Assignment based on MS Excel formulas	CO2
UNIT 3 Data Analysis	Data Analysis	Named Ranges in Excel, Data Validation in Excel, Data Sorting and Filtering in Excel, Using Conditional Formatting in Excel	Class discussion/ MS Excel	8	Assignments based on data sorting and conditional formatting	CO3
UNIT 4 Excel Charting	Excel Charting	Introduction to Excel Charting, Advanced Excel Charting, Dynamic Charts in Excel, Protection in Excel, Introduction to Macros, Recording Macros, Running Macros, Deleting recorded Macros	Class discussion/ MS Excel	8	Assignments based on creation of charts and tables in MS Excel	CO4
UNIT 5 Spreadsheet to Pivot Table	Spreadsheet to Pivot Table	Creating pivot tables & pivot charts, manipulating pivot Tables, changing calculated valued fields, applying pivot table Styles, creating a pivot chart, sorting & filtering pivot table Data	Class discussion/ MS Excel	8	Assignments based on PivotTables and Macros	CO5
Total				40		
Textbooks						
Sr No	Book Details					

1.	Excel 2010 Power Programming with VBA by John Walkenbach, Wiley
2.	Excel for Beginners by M L Humphrey, M L Humphrey
Reference Books	
Sr No	Book Details
1.	Winston-Microsoft Office Excel Data Analysis and Business Modeling, First Edition, Prentice Hall India ,2007
2.	David Whigham, Business Data Analysis Using Excel, Oxford University Press, first Indian Edition.
Links (Only Verified links should be pasted here)	
1.	https://www.w3schools.com/googlesheets/index.php
2.	https://www.javatpoint.com/excel-tutorial
3.	https://www.tutorialspoint.com/excel/index.htm
4.	https://www.youtube.com/watch?v=27dxBp0EgCc
5.	https://www.youtube.com/watch?v=UWvRG5BkuN



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Personal Digital Branding		L-T-P [0-0-4]
Subject Code: BMBA0352		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of social media platforms.		
Course Objective: The objectives of this course are to become accustomed with, understand, and apply branding techniques that are typically used in digital marketing. The course will motivate and encourage students to practice these concepts in practical exercises, to develop a spirit of problem solving, and to enhance the ability to think in business terms. The course presents popular digital marketing and social media marketing tools with practical exercises to familiarize students both with the theoretical and practical aspects of marketing methods.		
Course Outcomes (CO)		
Course outcome: After completion of this course students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Develop an understanding of personal brands and branding strategies	Understand (K2)
CO2	Build up an infrastructure of a brand with all key element- mission, vision, logo for the digital environment	Apply (K3)
CO3	Evaluate the advantages and disadvantages of using different digital platforms for brand building	Evaluate (K5)
CO4	Develop strategic thinking needed to create and review the performance of a personal brand on a digital platform	Analyze (K4)
CO5	Analyze the role of communication in managing Online reputation and Privacy.	Analyze (K4)

Syllabus						
Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1	Introduction to Personal branding	Meaning, importance & Scope of creating a personal brand, core elements of a personal brand, Brand building process	PPT, Discussion, Video	8 Hours	Identify a personal brand appearing in the news within the last seven days; be prepared to discuss the brand's social media and messaging strategy in a verbal presentation to the class	CO1
Unit 2	Personal digital branding	Design a visual representation of your personal brand and craft a brand story about what makes you stand out from a crowd.	Discussion, Practical	8 Hours	Write a 1 page article on "The Brand Called You" article and WHY? Make sure you have a thought out argument	CO2
Unit 3	Digital platforms for Branding	Content, LinkedIn, Twitter, Instagram, YouTube, Facebook etc.	Discussion, Practical	8 Hours	Creation and curation of profiles on all social media platforms	CO3

Unit 4	Benchmarking Goals for Personal Brands	Measurement and metrics of success-Verbal, written pitching and negotiation, Tools and Tactics for Effective Communications Management, Tools of personal brands (bios, websites, social media)	PPT, Discussion, Video	8 Hours		CO4
Unit 5	Managing online reputation	How reputation and digital privacy affect your Brand, Ever expanding role of digital video in communications Creation of Video CV	PPT, Discussion, Video	8 Hours		CO5
Total				40		

Sr No	Book Details
1.	Carson, M. (2016). Introduction to Personal Branding
Reference Books	
1. Rowles, D (2014). Digital Branding. Kogan Page Publishers	



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Security Analysis and Portfolio Management		L-T-P [3-0-0]
Subject Code: BMBAFM0311		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of financial accounting and financial management.		
Course Objective: This course aims to provide a basic knowledge of the theories and practices of modern portfolio choice and investment decision. The course will acquaint students with some fundamental concepts such as risk diversification, portfolio selection, capital asset pricing model, etc.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand various investment avenues.	(Understand K2)
CO2	Understand the valuation of assets and manage investment portfolios.	(Understand K2)
CO3	Measure the risk of a stock or a portfolio position.	(Understand K2)
CO4	Analyse and evaluate portfolio performance. (Analyze) K4	(Apply K3)
CO5	Understand and create various investment strategies based on various market conditions. (Create) K6	(Analyse K4)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit-1	Investment Environment	The Investment Environment refers to the meaning and objective of investment, investment vs. gambling and speculation, investment alternatives, investment process, and type of investors. Overview of Capital Market: Market of securities, Stock Exchange and New Issue Markets - their nature, structure, functioning and limitations; Securities trading - Equity and debentures/ bonds; Types of orders, margin trading, Participants in the financial market, clearing and settlement procedures. Regularity systems for equity markets. Concept of return and risk.	PPT, Discussion, Video lectures, virtual trading.	08	Define investment alternatives and their importance in portfolio construction. Discuss the potential benefits of investing in stocks, such as capital appreciation and dividends. Highlight the risks associated with stock investing, including market volatility and company-specific risks.	CO-1
Unit-2	Capital market Analysis	Fundamental analysis: economic analysis, industry analysts and company analysis. Technical analysis: DOW Theory, Support and Resistance level, Type of charts & their interpretations, moving averages and market indicators, Trend line, Gap Wave Theory, Relative strength. Efficient market theory: weak form hypothesis, semi-strong form hypothesis and potent form of hypothesis	PPT, Lecture, Discussion	10	Emphasise the significance of fundamental analysis as an essential tool for long-term investors. Encourage further exploration and practice of	CO-2

					fundamental analysis techniques to enhance investment decision-making skills. Acknowledge criticisms and limitations of Dow Theory, such as its reliance on historical price data and its subjective interpretation.	
Unit-3	Bond and Equity Valuation	Valuation of Equity Discounted Cash-flow Techniques: Balance sheet valuation, Dividend discount models, Intrinsic value and market price, earnings multiplier approach, P/E ratio, Price/Book value, Price/sales ratio. CAPM (Capital Asset Pricing Model) and Arbitrage Pricing Theory. Case Studies Valuation of Debentures/Bonds: nature of bonds, valuation, Bond theorem, Term structure of interest rates and concept of duration	PPT, Lecture, Discussion, Balance sheet valuation	10	Explain how the balance sheet provides a snapshot of a company's financial position at a specific point in time emphasize the importance of balance sheet analysis in assessing a company's financial health and value	CO-3

Unit-4	Portfolio Theory	Risk & Return: Concept of Risk, Component & Measurement of risk, covariance, and correlation risk. Portfolio risk and return, Beta as a measure of risk, calculation of beta, Selection of Portfolio: Markowitz's Theory, Single Index Model, Case Studies.	PPT, Lecture, Discussion, Numerical, Case studies	07	discuss different measures of risk commonly used in portfolio analysis, including: Standard deviation: Measure of dispersion around the mean return Beta: Measure of a security's volatility relative to the market. Sharpe ratio: Measure of risk-adjusted return, calculated as excess return divided by standard deviation	
Unit-5	Active Portfolio Management	Portfolio Management and Performance Evaluation: Performance Evaluation of existing portfolio, Sharpe, Treynor, and Jensen measures; Finding alternatives and revision of portfolio; Portfolio Management and Mutual Funds Industry	PPT, Discussion, workshop, Case studies	05	Calculate risk-adjusted performance measures such as Sharpe ratio, Treynor ratio, and Jensen's alpha Evaluate alternative investment	CO-5

					options or strategies that could potentially enhance the portfolio's performance.	
Total				40		

Textbooks	
Sr No	Book Details
1.	Rustagi R.P–Investment Analysis and Portfolio Management (Sultan Chand, 2nd Ed.)
2	Chandra P - Investment Analysis and Portfolio Management (Tata McGraw Hill, 3rd Ed)
3	Kevin S. -Security Analysis and Portfolio Management (PHI, 2nd Ed.
Reference Books	
Sr No	Book Details
1	Ranganatham - Security Analysis and Portfolio Management (Pearson Education, 2nd Ed.)
2	William F. Sharpe, Gordon J. Alexander and Jeffery V. Bailey: Investments, (Prentice Hall, 6th Ed).
3	Donald E. Fischer and Ronald J.Jordan: Security Analysis and Portfolio Management, (Pearson Education, 6th Ed



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Tax Planning and Management		L-T-P [3-0-0]
Subject Code: BMBAFM0312		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of financial accounting and financial management.		
Course Objective: The core objective of the subject is to familiarise the participants with the principles, problems and structure of different types of taxes in the Indian economy. Students will acquire complete knowledge of income tax and learn the calculation of income tax under various heads of income.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand about various Tax provisions and Tax planning	Understand (K2)
CO2	Calculate taxable income by taking into consideration five heads of income	Apply (K3)
CO3	Application of various deductions in taxation.	Apply (K3)
CO4	Know of tax authorities and rebates applicable under different situations.	Understand (K2)
CO5	Calculation of GST and its management	Analyzing (K4)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Introduction	Introduction to tax planning and management: Concept of tax planning and management –Assesses, Income, Previous Year, Assessment Year, Income Tax, Important Dates and Forms.	Discussion, PPT & Video	4	List the different types of forms applicable to tax.	CO1
1	Tax planning	Tax evasions and tax avoidance-Need and significance of tax planning and management Planning regarding residential status. Tax on agriculture. Treatment of Agricultural income.	Discussion, PPT & Video	4	List the different types of forms applicable to tax.	CO1
2	Heads of Income	Five Heads of Income – Income from Salary includes allowances and Perquisites, Income from House Property,	Discussion, PPTs, case Study & Video	4	1. Suppose you are a salaried employee with a salary of 1000000 p.a. Discuss different deductions you can have in the calculation of your tax.	CO2
2	Capital Gains	Profits & Gains from Business or Profession, Capital Gains – Short term capital gains (STCG) & Long term capital gains, Income from Other sources	Discussion, PPTs, case Study & Video	4	Tom sold some shares of stock and made a profit of \$10,000. He originally purchased the shares for \$20,000 three years ago. If the capital gains tax rate is 15%, how much tax will Tom owe on his capital gains?	CO2

3	Aggregation of income	Clubbing of incomes, Calculation of Taxable Income, Tax Calculation including Surcharge and Marginal relief, Deduction, Rebate, Relief, Set Off & Carry Forward of Losses –	Discussion, PPTs, case Study & Video	4	As a financial manager explain valour deductions of tax to your trainees.	CO3
3	Income adjustments	Principles, Meaning, Inter-head adjustment, inter – source adjustment and Intra – head Set Off,	Discussion, PPTs, case Study & Video	4	As a financial manager explain valour deductions of tax to your trainees.	CO3
4	Tax authorities	Income Tax Authorities- Their appointment, Jurisdiction, powers and functions.	Discussion, PPTs, case Study & Video	4	Make a ppt showing the process of filing tax refund.	CO4
4	Tax Recovery	Provisions relating to collection and recovery of tax: refund of tax, offences, penalties, prosecutions, appeals and revisions, advance tax, TDS, advance rulings, avoidance of double taxation agreements.	Discussion, PPT & Video	4	Make a ppt showing the process of filing tax refund.	CO4
5	Concept of GST	GST Concepts –Advantages and Limitations of VAT – GST as the preferred Tax Structure. Model of GST.	Discussion, PPT & Video	4	XYZ Ltd. is a medium-sized manufacturing company in India that produces consumer electronics. With the introduction of GST, the company needed to reevaluate its tax compliance and supply chain strategies to ensure compliance and minimise tax impact. Discuss the change in strategy a	CO5

					company should adopt.	
5	Process of GST	Need for Tax Reforms, GST Principles – Single GST, Dual GST; Transactions covered under GST; Impact of GST. Registration and Filing: – Rates of Tax – Rates in Foreign Countries – In India; Assessment and Administration of GST.	Discussion, PPT & Video	4	XYZ Ltd. is a medium-sized manufacturing company in India that produces consumer electronics. With the introduction of GST, the company needed to reevaluate its tax compliance and supply chain strategies to ensure compliance and minimise tax impact. Discuss the change in strategy a company should adopt.	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Singhania, V. K. (1997). Taxmann Students' Guide to Income Tax.

2	Ahuja, G., & Gupta, R. (2019). A systematic approach to income tax. Wolters kluwer india Pvt Ltd.
3	
Reference Books	
Sr No	Book Details
1	Ahuja, G., & Gupta, R. (2000). Corporate Tax Planning & Management. <i>FINANCE INDIA</i> , 14(1), 245-248



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Indian Financial Markets and Institutions		L-T-P [3-0-0]
Subject Code: BMBAFM0313		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of financial accounting and financial management.		
Course Objective: Impart knowledge of India's financial system and the role of financial institutions, financial markets, and financial instruments. Create awareness among the students of the mechanism of commercial banking, its operations, instruments, regulations, etc., to help them acquire analytical skills in the money and capital market to raise medium- and long-term funds.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Recognize the functioning and functioning of various financial institutions in India, thus connecting it to the functioning of the Indian economy.	Comprehending (K3)
CO2	Interpret the knowledge about banks and the workings of various financial instruments in the primary and secondary markets in India and foreign markets.	Applying (K4)
CO3	Classify the working of microfinance instruments in India as well as foreign markets.	Comprehending (K3)
CO4	Interpret the knowledge about the banking industry and demonstrate the various market demand analysis.	Applying (K4)
CO5	Understand the various insurance products and their regulations.	Understanding (K2)

Syllabus

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	1	Structure of Indian financial system: An overview. Theories of the Impact of Financial Development and Savings: Prior saving theory, Credit Creation Theory, Theory of Fruits Savings, Financial Regulation Theory, and Financial Liberation Theory.	PPTs, Videos, Group Discussions, Case Studies, etc.	8 hours	Assignment 1:- Analyze Financial Institutions and Markets Assignment 2:- Evaluate the Theoretical Foundations of Financial Systems	CO1
2	1	Reserve Bank of India: Organization, management and functions, Recent monetary policy of RBI, Banking role and structure, Commercial banks: meaning, functions, present structure, types, e-banking and recent developments in commercial banking, NBFC, Sectorial financial institution NABARD, Exim Bank and PFC.	PPTs, Videos, Case Studies, etc..	8 hours	Assignment 1: Evaluating the Effectiveness of Recent RBI Monetary Policies Assignment 2: Designing a New Financial Product for a Commercial Bank	CO2
3	1	Money market: meaning, constituents, functions of money market, Money market instruments: call loans, treasury bills, certificates of deposits, commercial bills, trade bills, Recent trends in Indian money market, Capital market: primary and secondary markets, their role recent developments, Government securities market, SEBI: objectives and functions.	PPTs, Videos, Student Presentation, Case Studies, etc..	8 hours	-Case studies on major capital market movements, initial public offerings (IPOs), and the	CO3

					role of institutional investors. -Group Discussion on the regulatory impacts and market reaction on equity Market of india	
4	1	Overview of micro finance; Types of micro finance; Income generating activities and Micro Enterprise Market (demand) analysis, Technological analysis, Socioeconomic analysis, Environmental analysis. Logical framework, Implementation & Monitoring Credit Delivery Methodology; Strategic Issues in Microfinance: Sustainability	PPTs, Videos, Group Discussion, Case Studies, etc..	8 hours	Evaluating Microfinance Models, Impact of Technology on Microfinance, Socioeconomic Impact Assessment, Risk Management Strategies in Microfinance, Designing a Microfinance Product	CO4
5	1	Principles and Practice of Insurance-Introduction to Risk and Insurance, Types of Insurance-General and Life, Basic principles of General and Life Insurance, Insurance regulations on investments (IRDA), Costing and pricing of insurance products, Insurance Premiums & Riders, maturity & Claims.	PPTs, Videos, Group Discussions, Case Studies, etc.	8 hours	Prepare a comparative analysis report on different types of insurance products and identify the optimal contexts for their application. Develop a detailed	CO5

					case study involving the assessment and processing of a claim, including the decision-making process based on the policy terms.	
Total				40		

Textbooks	
Sr No	Book Details
1.	Financial Institutions and Markets: Structure, Growth and Innovations by L.M. Bhole and J. Mahakud, 6th Edition, McGraw Hill Education, Chennai, India
2	Financial Markets and Institutions by Frederic Mishkin and Stanley Eakins, 8th Edition, Pearson Education
Reference Books	
Sr No	Book Details
1	Financial Institutions & Markets by Jeff Madura, 10 edition Cengage



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: HR Analytics		L-T-P [3-0-0]
Subject Code: BMBAHR0311		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of human resource management.		
Course Objective: This course aims to equip students with a comprehensive understanding of HR Analytics, including frameworks, benchmarks, and metrics, to support data-driven decision-making and organizational goals. Students will learn to apply HR metrics analysis in recruitment, diversity, and performance and develop skills in creating HR Scorecards and evidence-based interventions.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the concepts & fundamentals of HR analytics, value chain & organizational system.	Understand (K2)
CO2	Apply relevant HR Analytics framework for problem-solving	Apply (K3)
CO3	Analysing different techniques of data-driven and HR metrics	Analyze (K4)
CO4	Apply various analysis techniques and use them for decision-making	Apply (K3)
CO5	Analyze the HR Scorecard, monitor the impact of interventions, and evaluate the mediation process, moderation, and interaction analysis.	Analyze (K4)

Syllabus						
Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Introduction to HR Analytics	Introduction to HR Analytics, Defining HR Analytics, Basic of HR Analytics, Role & Capability of Analytics, Evolution of HR Analytics, Human Capital Analytics Continuum	Video, Classroom discussion, PPT, Case	4	Application based-assignment	CO1
1	HR Value Chain	Application of HR Analytics, Analytic Value Chain, HR Analytics: The wave for HR value creation. Valuing HR Analytics in the Organizational System. Understanding the Organizational System and locating the HR Challenges in the System, Connecting HR Analytics to business benefit	Video, Classroom discussion, PPT, Case	4	Application based-assignment	CO1
2	Scorecards and metrics	Current approaches to measuring HR and reporting value from HR contributions, Strategic HR Metrics versus Benchmarking, HR Scorecards & Workforce Scorecards vs. HR Analytics	Videos, Classroom discussion, PPT, Case	4	Application based-assignment	CO2
2	HRA Frameworks	HR Maturity Framework: From level 1 to level 5, HR Analytics Frameworks: (a) LAMP framework; (b) HCM:21 Framework and (c) Talent ship Framework, 5 overarching components of an effective Analytics framework	Videos, Classroom discussion, PPT, Case	4	Application based-assignment	CO2
3	HR Data	HR Metrics: Data sources, and requirements, Types of data, tying data sets together, Difficulties in obtaining data, Typical data sources, Typical questions faced (survey), Typical data issues	Videos, Classroom discussion, PPT, Case	3	Application based-assignment	CO3
3	Data entry, cleaning, and preparation	Techniques for establishing questions, building support and interest, Obtaining data, cleaning data (exercise), Supplementing data, ethics of measurement and evaluation. Evaluating Reliability and validity of selection models, finding out selection bias	Videos, Classroom discussion, PPT, Case, MS Excel	5	Application based-assignment	CO3
4	Application of HR Analytics	Recruitment and Selection Analytics, Predicting the performance and turnover,	Videos, Classroom discussion, PPT, Case	4	Application based-assignment	CO4

4	Diversity and training analysis	Diversity Analysis: Equality, diversity, and inclusion, measuring diversity and inclusion, Testing the impact of diversity, Workforce segmentation and search for critical job roles. Performance Analysis: Predicting employee performance, training requirements, evaluating training and development, Optimizing selection and promotion decisions	Video, Classroom discussion, PPT, Case	4	Application based-assignment	CO4
4	HR Program Assessment	Employee engagement and turnover, finding money in Analytics; Linking HR data to operational performance, HR data, and stock performance; Formulating evidence-based practices and responsible investment	Video, Classroom discussion, PPT, Case	3	Application based-assignment	CO4
5	HR Scorecard	Creating HR Scorecard, guidelines for implementing a HR Scorecard	Video, Classroom discussion, PPT, Case	3	Application based-assignment	CO5
5	Relationship between dependent and independent variable	Mediation process, moderation, and interaction analysis	Video, Classroom discussion, PPT, Case	2	Application based-assignment	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Rachal Johnson, Lindsay McFarlane et al. Murrey The Practical Guide to HR Analytics, Society For Human Resource, 2019
2	Predictive HR Analytics, Text Mining & Organizational Network Analysis with Excel by Mong Shen Ng, 2019
Reference Books	

Sr No	Book Details
1	Edwards Martin R, Edwards Kirsten Predictive HR Analytics: Mastering the HR Metric”, Kogan Page Publishers, 2020.
2	Deepa Gupta, Mukul Gupta, Parth Mukul, HR Analytics- The Future of HR, PHI Learning Pvt. Ltd -2024



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Employee Relations and Labour Code		L-T-P [3-0-0]
Subject Code: BMBAHR0312		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of human resource management.		
Course Objective: The course aims to provide a conceptual framework of industrial relations, covering relevant laws, social security, working conditions, major labour law reforms, and the current state of industrial relations in India.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Knowledge of industrial relations framework and assess the development and challenges of trade unionism.	(Understand) K2
CO2	Apply critical analysis and evaluation skills to understand and effectively implement collective bargaining and Grievance-handling mechanisms.	(Apply) K3
CO3	Demonstrate comprehensive understanding and application of crucial labour laws concerning workplace, compensation and industrial disputes.	(Understand) K2
CO4	Ability to understand and apply labour laws effectively within an organisational context.	(Apply) K3
CO5	Analysing and applying various labor laws and recent legislative reforms in understanding complex legal frameworks	(Analyze) K4
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Employee Relations Management (ERM) & Industrial Relation	Introduction and Importance of Employee Relations Management, Key stakeholders in industrial relations, Pre- Independence and Post-Independence-Emerging challenges of IR in India, Theoretical Perspectives on Industrial Relations	Classroom discussion, Case studies	4 Hours	Discuss the Effect on Employee Relations with Changes in Trade Unions	CO1
1	Trade Unionism	Trade Unionism: Development of trade unionism, functions, type and structure, problems & suggestive remedial measures of trade unions, The Trade Unions Act 1926: Objective, Recognition and registration, Industrial Democracy & Participative Management	Classroom discussion, Case studies	4 Hours	Discuss the Effect on Employee Relations with Changes in Trade Unions	CO1
2	Collective Bargaining and Discipline ne	Significance, Types & procedure of Collective bargaining and Discipline: The Industrial Employment (Standing Orders) Act 1961, Misconduct, Disciplinary Action, Types of Punishments, Code of Discipline	Classroom discussion, Case studies	4 Hours	Examine a successful collective bargaining agreement in an Indian company and identify key factors contributing to its success.	CO2
2	Grievance Handling	Grievance Handling in IR: Grievance Settlement Procedure, Employee Participation and Empowerment, Strategies for Promoting Employee Empowerment	Classroom discussion, Case studies	4 Hours	Examine a successful collective bargaining agreement in an Indian company and identify key	CO2

					factors contributing to its success.	
3	Labour Laws Governing Workplaces	The Factories Act, 1948 & The Shop & Establishment Act, 1948; The Payment of Wages Act, 1936	Classroom discussion, Case studies	4 Hours	Examine the implementation and impact of the Factories Act, 1948 in a specific industry.	CO3
3	Labour Laws Addressing Compensation and Disputes	Employees Compensation Act 1923; The Industrial Disputes Act, 1947. The Payment of Minimum Wages Act, 1948	Classroom discussion, Case studies	4 Hours	Examine the implementation and impact of the Factories Act, 1948 in a specific industry.	CO3
4	Labour Regulations and Child Labour Laws	Contract Labour (Regulation and Abolition) Act 1970, Child and Adolescent Labour (Prohibition and Regulation) Act 1986	Classroom discussion, Case studies	4 Hours	Examine case studies on the implementation and impact of the Contract Labour Act and Child Labour Act.	CO4
4	Workplace Safety and Gender Equality	Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, Equal Remuneration Act 1976	Classroom discussion, Case studies	4 Hours	Examine case studies on the implementation and impact of the Contract Labour Act and Child Labour Act.	CO4
5	Labor Law-III	The Payment of Bonus Act, 1965; the Payment of Gratuity Act, 1972; The Maternity Benefit Act, 1961; Employee's Provident Fund & Miscellaneous Provisions Act, 1952.	Classroom discussion, Case studies	4 Hours	Explain the objectives of the Payment of Wages Act & current wage rates in	CO5

					India.	
5	Important Labour Law Bills	The Industrial Relations Code Bill, 2020; Code on Social Security Bill, 2020 and the Occupational Safety, Health and Working Conditions Code Bill, 2020	Classroom discussion, Case studies	4 Hours	Explain the objectives of the Payment of Wages Act & current wage rates in India.	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Industrial Relations and Labour Laws, Vikas Srivastava (2020))
2.	Labour Laws”, Taxmann Allied Services Pvt. Ltd, Taxmann (2019)
Reference Books	
Sr No	Book Details
1	Satya , Ratnam, Dhal, (2017).Industrial Relations, Oxford University Press.
2	Mamoria, Mamoria and Gankar, (2016)“Dynamics of Industrial Relations”, Himalaya Publishing House, New Delhi,.

3

D. P Sahoo (2020) Employee Relations Management - Texts and Cases (Sage Publication).



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Performance and Compensation Management		L-T-P [3-0-0]
Subject Code: BMBAHR0313		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of human resource management.		
Course Objective: Performance and Compensation Management course aims to equip students with comprehensive knowledge of managing performance, designing compensation systems, and navigating legal and ethical considerations. Students will learn to evaluate performance, design motivating compensation structures, and understand global perspectives. Ultimately, they'll contribute effectively to organisational success.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Knowledge of Performance Management and Performance Appraisal.	(Understand) K2
CO2	Competency to understand Performance Management.	(Understand) K2
CO3	Knowledge about the Compensation and Reward Systems.	(Understand) K2
CO4	Competency to implement effective reward systems in the organisation.	(Evaluate) K5
CO5	Ability to explain the relevance of competency mapping and understand its linkage with career development	(Apply) K3
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Introduction to Performance Management.	Introduction to Performance Management System: Meaning, Uses and Purpose of Performance Management, Performance Management vs. Performance Appraisal	PowerPoint Presentation s, Quiz, discussions, Assignments	3 Hours	Assignment on Performance Management System & Case Study on Effective Appraisal System	CO1
1	Performance Management Process.	Performance management and its challenges in the current scenario, Performance management as a System and Process, Establishing Performance Criteria for developing an Effective Appraisal System, and Criteria (KRA, KSA VS KPI). Case Studies	PowerPoint Presentation, Case study	5 Hours	Assignment on Performance Management System & Case Study on Effective Appraisal System	CO1
2	Managing Performance.	Managing Performance: Methods of managing the performance of all the levels of management, including 360-degree performance appraisal, MBO, and performance analysis for individual and organisational development.	PowerPoint Presentation s, Quizzes, discussions, Assignments	3 Hours	Assignment on MBO, Strategic performance feedback systems & Case Study on human resource development	CO2
2	HRD	Human Resource Development: Introduction, Concept & Definition, Features, Objectives & Essentials HRD at Micro and Macro levels, Significance of HRD Distinction between Personnel Function and HRD, Instruments or Mechanism of HRD, Implementation of HRD, HRD in Indian Industry, HRD Strategies	PowerPoint Presentation, Quiz, discussions, Assignments	3 Hours	Assignment on MBO, Strategic performance feedback systems	CO2

					& Case Study on human resource development	
2	Strategic Performance.	Strategic Performance Feedback Systems in Indian Industries. Case Studies	Power Point Presentation, Case study	2 Hours	Assignment on MBO, Strategic performance feedback systems & Case Study on human resource development	CO2
3	Module 1	Contemporary Issues: Potential appraisal, Competency mapping ,Competency mapping approaches & its linkage with Career Development and Succession planning	Power Point Presentation, Quiz, discussions, Assignments	3 Hours	Assignment on Competency mapping, Employee Well-being & Case Study on Balance score card	CO3
3	Module 2	Balance score card: Introduction and Applications, Advantages and limitations. Benchmarking. Case Study.	PowerPoint Presentation, Case study	2 Hours	Assignment on Competency mapping, Employee Well-being & Case Study on Balance scorecard	CO3
3	Module 3	Employee Well-being and its Impact on Performance Metrics: Introduction, relevance in the Indian industrial context, strategies	Power Point Presentation,	3 Hours	Assignment on	CO3

		for implementation, and impact measurement.	Quiz, discussions, Assignments		Competency mapping, Employee Well-being & Case Study on Balance score card	
4	Module 1	Reward System: Compensation- Definition, Function, and significance.	Power Point Presentation, Quiz, discussions, Assignments	4 Hours	Assignment on Reward system & Case Study on Job evaluation	CO4
4	Module 2	Job evaluation: Methods of job evaluation, Inputs to job evaluation, Practical implication for technical/non-technical and executive/managerial positions and significance of wage differentials. Case Studies	Power Point Presentation, Case study	4 Hours	Assignment on Reward system & Case Study on Job evaluation	CO4
5	Module 1	Compensation: Method of pay and Allowances, Pay structure: Basic Pay, DA, HRA, Gross Pay, Take home pay etc,	Power Point Presentation, Quiz, discussions, Assignments	3 Hours	Assignment on Compensation system & Case Study on regulatory compliance	CO5
5	Module 2	Calculation of: PF, ESI, BONUS and Gratuity, Cost To Company. Incentive schemes; Methods of payment: Time and piece rate. Fringe benefits & other allowances: Overtime, City compensatory, Travelling, etc.	PowerPoint Presentation s, Quiz, discussions, Assignments	2 Hours	Assignment on Compensation system & Case Study on regulatory compliance	CO5

5	Module 3	Regulatory compliance: Introductions, Wage and Pay commissions, Overview of Minimum Wages Act-1948 and Equal Remuneration Act-1976. Profit Sharing options; Case Studies.	PowerPoint Presentation, Case study	3 Hours	Assignment on Compensation System & Case Study on regulatory compliance	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Sarkar and Mohapatra, A field book of Performance Management, Notion Press, 2024
2	Arup Verma, Pawan Budhwar, Performance Management Systems: An Experiential Approach, Sage Publications, 2019.
Reference Books	
Sr No	Book Details
1	Chakrabarti Diganta, Reward Management- Concept and Practices for Modern Organization, Cengage,2022
2	Armstrong and Brown, Handbook of Reward Management, Kogan Page Ltd,2023



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Social Media and Digital Marketing Analytics		L-T-P [3-0-0]
Subject Code: BMBAMK0311		Applicable in Department: MBA
Pre-requisite of Subject: Basic understanding of marketing management.		
Course Objective: Students will focus on understanding the digital marketing landscape and how firms can build value-enhancing strategies that leverage digital and social media channels to acquire and engage customers. Using digital analytic dashboards and software, students will learn to analyse marketing/customer data to make meaningful decisions.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Develop an understanding of digital and social media marketing practices.	Understand (K2)
CO2	Apply knowledge of social media platforms for marketing	Apply (K3)
CO3	Acquire the skills for customer acquisition and online engagement.	Apply (K3)
CO4	Develop an understanding of building organisational competency through digital marketing practices and cost considerations.	Create (K6)
CO5	Analyse digital marketing efforts to gain valuable insights into campaign performance and strengthen marketing plans.	Analyse (K4)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Introduction to Digital Marketing	Introduction to Digital Marketing: The new digital world - trends driving shifts from traditional marketing practices to digital marketing practices, the modern consumer and new consumer's digital journey. Marketing strategies for the digital world - latest practices. Marketing Mix (7Ps) in an online context, Integrated Internet Marketing communication.	PPT, Discussion, Activity	8 Hours	Design an Online Marketing Mix for a product/ service.	CO1
2	Social Media Marketing	Social Media Marketing: Meaning, Purpose, types of social media websites. Introduction to Blogging: Create a blog post for your project. Include a headline, imagery, links and post, Content Planning and writing. Introduction to Facebook, Twitter, Google +, LinkedIn, YouTube, Instagram, and Pinterest, as well as their channel advertising and campaigns.	PPT, Discussion, Activity, Student Presentations	8 Hours	Create a blog post on a free blogging platform (Medium, WordPress, Blogger)	CO2
3	Acquiring & Engaging Users through Digital Channels	Acquiring & Engaging Users through Digital Channels: search engine marketing, mobile marketing, video marketing, email marketing, affiliate marketing, influencer marketing, viral marketing, content marketing and social media marketing, Overview of SEO, and Marketing gamification.	PPT, Discussion, Case study	8 Hours	Analyze the Gamification strategies used by marketers and their impact on their business.	CO3
4	Designing Organization for Digital Success	Digital transformation, digital leadership principles, online P.R. and reputation management. ROI of digital strategies, how digital marketing is adding value to the business, and evaluating the cost-effectiveness of digital strategies.	PPT, Discussion, Video	8 Hours	Case study	CO4
5	Digital marketing analytics	Web Analytics, Google Analytics, Social Media Analytics, Google Ads details-Conversion tracking, Conversion Rate Optimization, Emerging technologies- Metaverse, IOT, AR/VR, Future of Analytics,	PPT, Discussion, Video	8 Hours	Practical overview of Google Analytics and other analytical tools	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Mouthy Maiti: Internet Marketing, Oxford University Press India, First Edition
2	Vandana, Ahuja; Digital Marketing, Oxford University Press India, First Edition
Reference Books	
Sr No	Book Details
1	Tracy L. Tuten & Michael R. Solomon: Social Media Marketing, Sage Publication, Second Edition
2	Ryan, Damian; Understanding Digital Marketing: marketing strategies for engaging the digital generation;Kogan Page, First Edition



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Product and Brand Management		L-T-P [3-0-0]
Subject Code: BMBAMK0312		Applicable in Department: MBA
Pre-requisite of Subject: Basic understanding of marketing management.		
Course Objective: To understand product management, brand, branding and brand equity for effective implementation and growth in the market.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Develop an understanding of product and related concepts and decisions	Understand (K2)
CO2	Develop an understanding of and apply the New Product Development process	Apply (K3)
CO3	Get an insight into concepts of Brand and Brand Equity.	Understand (K2)
CO4	Understand, create and implement brand marketing communication.	Create (K6)
CO5	Manage brands effectively through different means.	Apply (K3)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Introduction to product management	Product Management & Scope, Define Product, Product Classification, Product Levels, and Product Hierarchy. , Organization for Product Management Product Life Cycle: Product Life Cycle Stages and corresponding Strategies and Product Evaluation.	PPT, case study, Video case studies	5 hours	Assignment Study product portfolios of famous companies and analyse their lifecycle stages.	CO1
1	Product decisions	Product Portfolio: Concept, Factors influencing Product Portfolio, The BCG Growth Matrix, Shell's Directional Policy Matrix. Case study	Smartboard, PPT, case study, video, survey (live project)	3hours	N/A	
2	New product development	New Products: New Product Categories, understanding buyer persona, New Product Development Process, prototyping, MVP, Product testing, test marketing. New product strategy: The need for Product Innovation Strategy, disruptive innovation, the components of new Product Strategy, and product pricing. Commercialisation: Test Marketing, Time to Market, Breaking into the Market, Managing Growth,	Smartboard, PPT, case study Video discussion, practical simulating real product management	7 hours	N/A	CO2
2	New product growth and management strategies	Leveraging new Product Growth, Product growth strategies, Sustaining Differentiation, Managing the mature Product: Offensive Strategies, Extending the product life cycle, Case study	Smartboard, PPT, case study, video, survey (live project)	3 hours	N/A	
3	Introduction to Branding	Branding Basics: Brand, branding and significance of branding, Branding challenges and opportunities, Brand equity concept, Strategic brand management process, Identifying and establishing brand positioning, Planning and implementing brand marketing programs, Measuring and interpreting brand performance, growing and sustaining brand equity.	Smartboard, PPT, case study, videos	4 hours	Visit a mall and study the branding strategies	CO3

3	Brand Equity	Brand Equity concept and Brand Equity Models: Brand Asset Valuation, Aaker Model, Brand Resonance		4 hours	N/A	
4	Building brands	Brand knowledge, The Four steps of brand building, Creating customer value Identifying and establishing brand positioning, Positioning guidelines.	Smartboard, PPT, case study, video, simulation	3 hours	Assignment Create brand elements for a particular product and create a strategy to enhance brand awareness by using them.	CO4
4	Planning and Implementing Brand Marketing Programs	Planning and Implementing Brand Marketing Programs: Choosing brand elements to build brand equity, Options and tactics for Brand, Integrating marketing communication to build brand equity, Conceptualizing the leveraging process, Co- branding, Celebrity Endorsement.	Smartboard, PPT, case study, video, survey (live project)	5 hours	N/A	
5	Brand Tracking	The brand value chain, Designing brand tracking studies, Capturing customer mind set through qualitative and quantitative research techniques.	Smartboard, PPT, case study, video, survey (live project)	3 hours	Assignment	CO5
5	Designing and extending brands	Brand architecture, Brand hierarchy, Designing brand strategy, Digital branding: concept and strategies, Brand extensions- advantage and disadvantage- Reinforcing brands, Revitalizing brands, Brand Failures. Case study)	Smartboard, PPT, case study, video, survey (live project)	3 hours	N/A	
Total				40		

Textbooks

Sr No	Book Details
1.	Donald, R.L., & Russell S.W. (2002). Product Management (3rd Ed.). Tata McGraw Hill
2	Keller, K.L., & Swaminathan, V. (2019). Strategic Brand Management: Building, Measuring and Managing Brand Equity (5th Ed.). Prentice Hall
Reference Books	
Sr No	Book Details
1	Trott, P. (2008). Innovation Management and New Product Development (4th Ed.). Prentice Hall
2	Kapferer, J. (2012). The New Strategic Brand Management: Advanced Insights and Strategic Thinking (5th Ed.). Kogan Page
3	Keller, Kevin Lane (2013), Strategic Brand Management: building, measuring, and managing brand equity, Pearson



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Consumer Behaviour		L-T-P [3-0-0]
Subject Code: BMBAMK0313		Applicable in Department: MBA
Pre-requisite of Subject: Basic understanding of marketing management.		
Course Objective: Understand consumer behaviour and its applications in marketing. Also, to understand the consumer decision-making process and the factors affecting it. Understand the models of consumer behaviour, global consumer behaviour, buying habits and issues related to consumer privacy and ethics.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO1	Understand the three major influences on customer choice: the process of human decision-making in a marketing context, the individual customers' make-up, and the environment in which the customer is embedded.	Understand (K2)
CO2	Develop the cognitive skills to apply the above knowledge to marketing decision-making and activities.	Create (K6)
CO3	Understand different models of consumer behaviour.	Understand (K2)
CO4	Understand and apply the stages of the consumer buying process in real-life situations.	Apply (K3)
CO5	Identify the factors influencing buying habits and issues related to consumer privacy and ethics.	Evaluate(K5)

Syllabus

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit I Introduction to Consumer Behavior	Introduction to Consumer Behavior	Introduction: Introduction to Consumer Behavior; Applications of consumer behaviour knowledge in marketing. Consumers and Customer, Consumer Behavior in the Contemporary Environment. The Consumer Research Process, Market Segmentation and Strategic Targeting. Consumer Motivation.	PPT, Videos, Case Study	4+4	Select a recent personal purchase decision you have made (e.g., buying a smartphone, selecting a restaurant for dinner, choosing a vacation destination) and analyze it based on the stages of the consumer decision-making process.	CO1
Consumers as individuals and in the social context	Consumers as individuals and in the social context	Consumers as individuals and in the social context: Consumer Perception, Consumer Attitude Formation & Change, Behavioral learning theories and cognitive learning theories to consumer behaviour.	PPT, Videos, Case Study	4+4	Share an experience when you turned from negative to positive about a purchase. Describe the initial negative attitude and the process of changing it.	CO2
	Factors affecting consumer behaviour	Reference Groups, Family, Gender & Age Influences, Social Class & Consumer Behavior, and Cultural Influences on Consumer Behavior.				

Consumer Decision making	Consumer Decision making	Consumer decision-making: Four views of the consumer: economic man, Passive Man, Cognitive Man, Emotional Man, Consumer Decision Process, and Comprehensive.	PPT, Videos, Case Study	4+4	Consider a consumer, John, in his mid-30s, looking to purchase a new sedan. John values safety features due to his growing family and prioritizes reliability and fuel efficiency for his daily commute. He perceives brands known for innovation and safety, such as Volvo and Toyota, favorably based on their reputations and past experiences. John conducts extensive online research, comparing models based on safety ratings, fuel economy, and overall value for money. After evaluating several alternatives, he decides to purchase a Toyota Camry Hybrid for its safety features,	CO3
--------------------------	--------------------------	--	-------------------------	-----	---	-----

					fuel efficiency, and long-term reliability. 1. Summarize the above case. 2. Which model is best suited in mentioned case and how?	
	Models of Consumer Decision Making	Models of Consumer Decision Making; Nicosia Models, Howard - Sheth Model, Engel - Kollat - Blackwell Mode				
Consumer Buying Process	Consumer Buying Process	Introduction, Problem Recognition, Information Search, Evaluation of Alternatives, Post-Purchase Behaviour	PPT, Videos, Case Study	4+4	Imagine you are a marketing consultant advising a new company launching a premium line of organic skincare products. Explain the stages a consumer typically goes through in making a purchase decision for such products. Based on these stages,	CO4

					outline a strategic approach the company could take to influence consumer behavior and encourage purchase of their premium skincare line.	
	Diffusion of Innovation	Attribution theory and Diffusion of Innovation. Diffusion process. The adoption process.				
The Global Consumer Behaviour	The Global Consumer Behaviour	The Global Consumer Behaviour and Online buying behaviour - Consumer buying habits, factor affecting and perceptions of emerging non-store choices - Research and applications of consumer responses to direct marketing approaches - Issues of privacy and ethics.	PPT, Videos, Case Study	4+4	Global consumer behavior is influenced by a variety of factors including cultural, economic, technological, and social dynamics. Choose one consumer product category (e.g., smartphones, fashion, food products) and analyze how global consumer behavior impacts the marketing strategies and product offerings within this category.	CO5

					Describe the key cultural, economic, technological, and social factors that shape consumer behavior globally within your chosen product category. Provide specific examples to illustrate each factor. Discuss how these factors influence consumer preferences, purchasing decisions, and brand loyalty on a global scale.	
Total				40		

Textbooks	
Sr No	Book Details
1.	Yoesoep Edhie Rachmad (2024), The Evolution of Consumer Behavior: Theories of Engagement, Influence, and Digital Interaction:

	PT. Sonpedia Publishing Indonesia
2	Zubin.S and Blythe Jim (2016), Consumer Behaviour: SAGE Publishing India.
3	Schiffman, Leon G. (2010), Consumer behaviour. Upper Saddle River, N.J. : Pearson Education/Prentice Hall
Reference Books	
Sr No	Book Details
1	Solomon, Michael R. (2020), Consumer behavior : buying, having, and being: Pearson
2	Wided Batat (2019), Experiential Marketing :Consumer Behavior, Customer Experience and The 7Es: Routledge
3	Keikhosrokiani, Pantea (2022), Handbook of Research on Consumer Behavior Change and Data Analytics in the Socio-Digital Era: IGIGlobal



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Supply chain management and demand forecasting		L-T-P [3-0-0]
Subject Code: BMBALS0311		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of operations management and supply chain management.		
Course Objective: The course aims to equip students with a comprehensive understanding of supply chain management, planning, and demand forecasting to prepare them for successful careers in operations and logistics. Students will delve into fundamental concepts of supply chain optimization & procurement and explore effective planning techniques crucial for streamlining operations.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Gain a comprehensive understanding of supply chain management's concepts, principles, and components.	Understand (K2)
CO2	Analyse demand patterns, forecast future demand and develop strategies to optimize inventory levels, reduce stockouts, and improve customer satisfaction.	Apply (K3)
CO3	Will be able to demonstrate proficiency in strategic decision-making, considering objectives, constraints, and Efficient Customer Response (ECR) strategies and JIT	Evaluate K5
CO4	Students will be able to make strategic decisions, encompassing the introduction, meaning, elements, importance, process, and challenges associated with make-or-buy analysis for optimizing supply chain operations.	Apply (K3)
CO5	Understanding of quick response techniques and ability to identify, analyse, and implement key performance indicators (KPIs) to measure and improve supply chain performance.	Apply (K3)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Introduction to Supply chain.	Introduction to supply chain, elements, operations, characteristics of efficient supply chains, Challenges in supply chain, Planning decision in inbound and outbound logistics	PowerPoint presentation, Case studies	8 hours	Application-based assignment.	CO1
2	Demand Management and forecasting	Components of Demand Management, Formulating Demand Strategies, Demand Planning. Developing the Demand Forecast, Forecasting process, Forecasting methods, Forecast error reduction, Creating the Supply Plan, Balancing the Demand and Supply Plans of Production, Implementing Sales and Operations Planning (S&OP) Grid in SCM.	PowerPoint presentation, Case studies	8 Hours	Application-based assignment	CO2
3	Supply network optimization	Supply network optimization : objective, decisions, constraints, Efficient Customer Response (ECR) in Supply Chain. Collaborative Planning, Forecasting and Replenishment, Overview of JIT and Quick Response.	PowerPoint presentation, Case studies	8 Hours	Application-based assignment	CO3
4	Capacity Planning and Sourcing	Demand forecasting Capacity planning, Sourcing decisions, Make or buy decisions: Introduction, meaning, elements to consider during the make or buy analysis in supply chain management, importance, process, challenges	PowerPoint presentation, Case studies	8 Hours	Application-based assignment	CO4
5	Supply chain performance	Supply chain performance metrics, SCOR, strategic fit between product and supply chain, quick response, centralized supply chain, push and pull strategy in supply chain	PowerPoint presentation, Case studies	8 Hours	Application-based assignment	CO5

Total	40		
--------------	-----------	--	--

Textbooks	
Sr No	Book Details
1.	Designing & Managing the Supply Chain 4th Edition by David Simchi-Levi, Philip Kaminsky, Ravi Shankar.
2	"Essentials of Supply Chain Management"- 4th Edition by Michael Hugos
Reference Books	
Sr No	Book Details
1	"Supply Chain Management: Strategy, Planning and Operation"- 6th Edition by Sunil Chopra and Peter Meindl
2	"Inventory Optimization: Models and Simulations" by Nicolas Vandeput



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Vendor Development and Procurement Management		L-T-P [3-0-0]
Subject Code: BMBALS0312		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of operations management and supply chain management.		
Course Objective: Develop expertise in vendor lifecycle management, supply chain optimisation, and global procurement practices to streamline operations, enhance supplier relationships, and meet customer demand effectively.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Develop knowledge of all aspects of vendor lifecycle management, promoting the growth of vendors, streamlining supply chains, and encouraging the involvement of SME suppliers.	Understand (K2)
CO2	Gain comprehensive skills in aligning purchasing and material management objectives with supply chain strategies, optimising logistics to meet customer demand effectively.	Apply (K3)
CO3	Develop a comprehensive understanding of sourcing, procurement, purchasing principles, and retail-specific strategies.	Understand (K2)
CO4	Master the fundamental steps of the buying process, negotiation techniques, utilisation of IT in sourcing, and global procurement practices, fostering proficiency in modern procurement methodologies.	Apply (K3)
CO5	Develop expertise in navigating global tenders, overcoming trade barriers, managing international supplier relationships, and optimising sourcing performance.	Apply (K3)

Syllabus

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Vendor Selection	Vendor Selection Process, understanding decisions in the supply inbound supply chain, Vendor Evaluation, Vendor quality management: Vendor management and development – Vendor performance measurement. Rationalisation and optimisation: Creating a manageable supply base. New Vendor Development Process, Managing Quality in Sourcing, Key Supplier Account Management, Vendor Relationship Management, Vendor Monitoring, and Promoting SME suppliers.	PowerPoint presentation, Case studies.	8 Hours	Application Based Assignment	CO1
2	Aligning Inventory Objectives with Procurement	Integrating the objectives of purchasing management and Material Management with the Supply Chain, the Role of purchasing in Supporting Inventory Objectives. A structured approach to cost reduction - Price analysis - Cost analysis techniques - Total cost of ownership - Collaborative approaches to cost management, hedging vs. Forward Buying, Managing Price Fluctuation and Volatility in International Finance, Payment Modes, Matching Supply with Customer Demand, Managing Inward Logistics.	PowerPoint presentation, Case studies	8 Hours	Application-Based Assignment.	CO2
3	Framework of Procurement Management	Introduction to Sourcing, Sourcing v/s Procurement, Introduction to Purchasing and Supply Chain Management, Purchasing Process, Purchasing Policies & Procedures, 8 R's of Purchasing, Role of a Purchase Manager. Risks associated with the purchasing process and mitigation include placing orders, budgets, and expense allocation. Types and Methods of Sourcing in Retail, Organising for purchase,	PowerPoint presentation, Case studies	8 Hours	Application-Based Assignment.	CO3
4	Buying Process	Fundamental Steps of the Buying Process, Terms and Conditions of Purchase, Buying Documentation, Negotiation in Procurement, Use of IT in Sourcing, Global Tenders and E-Procurement, Reverse Auctions, Overview of Global Purchasing, and Case Studies. Terms and Condition of Purchase, Buying Documentation, Negotiation in	PowerPoint presentation, Case studies	8 Hours	Application-Based Assignment.	CO4

		Procurement, Use of IT in Sourcing, , Reverse Auctions, Overview of Global Purchasing, Case Studies and Latest Updates.				
5	Global Procurement Management and Recent trends	Global Tenders and E-Procurement, Global Trade Barriers, Dealing with International Suppliers, UNO and GATT conventions, Legal, Socio-Cultural Issues in International Buying, Environmental Issues & Green Purchasing, Industry Best Practices, Measurement of Sourcing Performance.	PowerPoint presentation, Case studies	8 Hours	Application-Based Assignment.	CO5
Total				40		

Sr No	Book Details
1.	VENDOR MANAGEMENT by thakur publication, Dr. Saroj Kumar , Ms. Namrata Dubyey
2.	Vendor Management: An insider's Strategies to win and create long-lasting change by Agostino Carrideo
Reference Books	
Sr No	Book Details
1	Selvan (2020) BASICS OF STRATEGIC SOURCING,
2	Sherry Gordon (2020) Supplier Evaluation and Performance Excellence: A Guide to Meaningful Metrics and Successful Results.
3	Sollish and Semanik The Procurement and Supply Manager's Desk Reference



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: E-Commerce and Retail Supply Chain		L-T-P [3-0-0]
Subject Code: BMBALS0313		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of operations management and supply chain management.		
Course Objective: This subject aims to develop an understanding related to the context in which Supply Chain is developed, as well as commercial transactions between countries and the effects of commercial relations worldwide. The purpose of this paper is to enable the students to learn the nature, scope and structure of the Supply chain; The course aims at imparting the knowledge of the supply chain for designing, measuring and evaluating the performance of the Industry.		
Course Outcomes (CO)		
Course outcome: After completion of this course students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Analysing the international Supply Chain environment and sustainable Supply Chain Design.	Analysing (K4)
CO2	Understanding the concepts of E-Commerce in reference to National & international markets and products, Making Effective use of automation, and robotic material handling.	Understanding (K2)
CO3	Understanding the role of Visibility and Traceability in e-commerce Through supply chain Information.	Understanding (K2)
CO4	Understanding the components of different e-commerce distribution network designs helps in decision-making.	Understanding (K2)
CO5	Analysing the recent challenges in Green and circular supply chains & disruption and risk management	Analysing (K4)

Syllabus

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1:	E-Commerce	E-commerce business models and supply chain design, B2C vs B2B e-commerce supply chain, Cross- border e-commerce	Classroom discussion, videos, Case study	8	Case base Assignment	CO1
Unit 2:	Inventory management	E-commerce inventory management. Fulfilment centre operations. Fulfilment centre automation, robotic material handling, warehouse management in ecommerce	Classroom discussion, videos, Case study	8	Case base Assignment	CO2
Unit 3:	Traceability in e-commerce	Returns management and reverse logistics, Visibility and Traceability in e-commerce supply chain, Information security risks and cyber attacks, Supply and Demand Disruptions in e-commerce supply chain	Classroom discussion, videos, Case study	8	Case base Assignment	CO3
Unit 4	Distribution Management	e-commerce distribution network design, Last mile e-commerce delivery. 3PL and 4PL in e-commerce. Drone delivery model. Predictive shipping	Classroom discussion, videos, based	8	Case base Assignment	CO4

Unit 5	Recent trends in Supply Chain Management	Recent trends: Green and circular supply chain, agility and resilience, lean thinking, Geopolitical and deglobalization of supply chains, disruption and risk management	Classroom discussion, videos, based	8	Case base Assignment	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Srinivasan, G. Quantitative (2021): Models in Operations and Supply Chain Management. PHI Learning Pvt Ltd
2	Vijayaraghavan, T. A. S. (2021) Supply Chain Analytics. Wiley.
3	Robertson, P. W. Supply Chain Analytics (2020) Using Data to Optimise Supply Chain Processes. Routledge.
Reference Books	
Sr No	Book Details
1	Bhattacharya, R., Bhattacharya, A. M. (2021) Supply Chain Analytics: Strategies, Models and Solutions, Sage Publications India Pvt Ltd
2	Chopra, S., Meindl, P. Supply Chain Management (2020): Strategy, Planning and Operation, Pearson
3	Warsing, Jr., Ravindran, A. R. (2022): Supply Chain Engineering: Models and Applications. Taylor & Francis



**NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306**
(An Autonomous Institute)
School of Management

Subject Name: Introduction to Data Science		L-T-P [3-0-0]
Subject Code: BMBABA0311		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of information technology and its application in business management		
Course Objective: This course aims to help students understand the fundamental concepts of data science, various types of data, and ways to handle data in different formats. This course will also help in giving an overview of data mining and data warehousing. Besides this, students will learn and execute exploratory data analysis.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the concepts of data science in the business.	Understanding (K2)
CO2	Identify and analyse the various forms of data and its related concepts.	Analyse (K4)
CO3	Apply data pre-processing techniques to clean the data.	Apply (K3)
CO4	Analyse and evaluate data using exploratory data analysis.	Evaluate (K5)
CO5	Understand and apply the data visualisation techniques.	Apply (K3)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1: Overview of Data Science	Introduction to Data Science	Introduction to Data Science, Skill sets needed, types of Data Analysis and technologies, Need for Data Science,	Classroom discussion, videos, Case study, Hands-on practice	2 Hours	Make an assignment on any organisation. Identify the business problem and explain the role of data science in solving it. You must present the stages of the whole scenario.	CO1
	Evolution and Future Scope	Evolution and Future of Data Science	Classroom discussion, videos, Case study, Hands-on practice	2 Hours		CO1
	Related concepts	Data Science Tools, Crowd-sourcing analytics, Data Security Issues, Analysis Vs Analytics Vs Reporting	Classroom discussion, videos, Case study, Hands-on practice	2 Hours		CO1
	Big Data and Business	Big Data-Meaning, the 5 V's, Big Data Ecosystem, Applications of Data Science in various fields Use cases -Amazon, Walmart, Airbus, Netflix	Classroom discussion, videos, Case study, Hands-on practice	2 Hours		CO1
Unit 2: Data	Types of data	Types of data – structured, unstructured, categorical, numeric, social network data, spatial data	Classroom discussion, videos, Case	4 Hours	Explain the various forms of data. Collect and	CO2

Handli ng			study, MS Excel		explain the various forms of data.	
	Data Classification	Data Classification, Data Manipulation in different formats	Classroom discussion, videos,	4 Hours		CO2
Unit 3: Data Mining	Data Pre- processing	Meaning, need and forms of Data Pre-processing, understanding and extracting valuable variables, KDD Process	Classroom discussion, videos, Case study, MS Excel	4 Hours	Clean and explain the shared dataset.	CO3
	Data Cleaning	Data Cleaning - handling missing data, outliers, Data Integration and Transformation, Data Reduction	Classroom discussion, videos, Case study, MS Excel	4 Hours		CO3
Unit 4: Explor atory Data Analysi s	Exploratory Data Analysis	Principal Component Analysis (PCA), Factor Analysis (FA) and Linear Discriminant Analysis (LDA), Univariate and Multivariate Exploratory Data Analysis.	Classroom discussion, videos, Case study, MS Excel, SPSS	8 Hours	Analyse the shared data.	CO4
Unit 5: Data Visualis ation	Introduction to Data Visualisation	Need for data visualisation, Visualization packages	Classroom discussion, videos, Case study, MS Excel, SPSS	2 Hours	Analysis of the shared dataset.	CO5
	Basic Data Visualization Types	Bar plot, Plotting categorical data, Stacked bar plot, Histogram, plot () function and line plot, pie chart / 3D pie chart, Scatter plot, Box plot	Classroom discussion, videos, Case study, MS Excel, SPSS	3 Hours		CO5
	Advanced data	Heat Map, Mosaic Map, Map Visualization, 3D Graphs, Correlogram, Q-Q plots, Visualization of Geospatial Data	Classroom discussion,	3 Hours		CO5

	visualisation Types		videos, Case study, MS Excel, SPSS			
Total				40		

Textbooks	
Sr No	Book Details
1.	Fan, J., Li, R., Zhang, C. H., & Zou, H. (2020). Statistical foundations of data science. CRC press.
2	Van Der Aalst, W. (2016). Process mining: data science in action (Vol. 2). Heidelberg: Springer.
Reference Books	
Sr No	Book Details
1	Igual, L., Seguí, S., Igual, L., & Seguí, S. (2017). Introduction to data science (pp. 1-4). Springer International Publishing.
2	Cielen, D., & Meysman, A. (2016). Introducing data science: big data, machine learning, and more, using Python tools. Simon and Schuster.
3	Kotu, V., & Deshpande, B. (2018). Data science: concepts and practice. Morgan Kaufmann.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Business Intelligence and Data Warehousing		L-T-P [3-0-0]
Subject Code: BMBABA0312		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of information technology and its application in business management		
Course Objective: The objective of this course is to help students understand the fundamentals of data warehousing and business Intelligence, enabling them to create dimensional models.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the basic concepts of Business Intelligence and Data Warehousing.	Understanding (K2)
CO2	Analyzing the various forms of digital data.	Analyzing (K4)
CO3	Apply the OLTP and OLAP-related concepts.	Applying (K3)
CO4	Apply the data integration approaches in decision-making.	Applying (K3)
CO5	Designing the multi-dimensional model using Excel.	Creating (K6)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1 Introduction to BI and Data Warehousing	Introduction and Evolution of Business Intelligence (BI)	Definition of Business Intelligence (BI), Evolution of BI, Drivers for BI and DW, BI component Framework and Architectures.	Discussion, videos, Case study	4 Hours	You are a Senior Analyst in the IT department of a company manufacturing auto mobile parts. The marketing VP is complaining about the poor response by IT in providing strategic information. Draft a proposal to him explaining the reasons for the problems and why a data warehouse would be the only viable solution.	CO1
	Concepts of Data Warehouse	Data Warehousing (DW) and Corporate Performance Management (CPM), Need for Warehouse, Role of DSS, EIS, MIS and dashboards	Discussion, videos, Case study	4 Hours		
Unit 2 Digital Data	Structured and Unstructured Data	Structured data, Unstructured Data, Managing and storing unstructured data, Storage Challenges of Unstructured Data, Extraction of information from unstructured data, UIM Architecture for unstructured data.	Discussion, videos, Case study, MS Excel	4 Hours	1. You are the data analyst on the project team building a data warehouse for an insurer	CO2

					ance company. List the possible data sources from which you will bring the data into your data warehouse. State your assumptions. 2. For an airlines company, identify three operational applications that would feed into the data warehouse. What would be the data load and refresh cycles?	
	Semi-structured data	Sources of Semi-Structured Data. Managing, Storing and extracting information from semi-structured data, XML as a solution for Semi-structured data.	Discussion, videos, Case study, MS Excel	4 Hours		
Unit 3 OLAP and OLTP	OLTP	OLTP Advantages, challenges, and Shortcomings of OLTP	Discussion, videos, Case study	2 Hours	Your company is in the business of renting DVDs and video tapes. The company has recently entered into e-business and the senior management	CO3

					wants to make the existing data warehouse Web-enabled. List and describe any three of the major tasks required for satisfying the management's directive.	
	OLAP	OLAP, Dimensions of Data -One Dimensional, Two Dimensional and Three-Dimensional Data, Beyond Third Dimension, MOLAP, ROLAP, HOLAP,	Discussion, videos, Case study	3 Hours		
	OLAP and OLTP models	OLAP versus OLTP, Data Models for OLAP and OLTP, OLAP Operations on multi-dimensional data: Slicing, Dicing, Roll Up, Drill Down, Drill Across, Drill Through	Discussion, videos, Case study	3 Hours		
Unit 4 Data Integration	Approaches to Data Warehousing	Data Mart, ODS, Kimball's approach versus Inmon's approach to Data warehousing, Goals of Data Warehouse, Data Sources for Data Warehouse, ETL, Data mapping, data staging,	Discussion, videos, Case based	4 Hours	Your project team has decided to use the system logs for capturing the updates from the source operational systems. You have to extract data for the incremental loads from four operational systems all running on relational databases. These	CO4

					are four types of sales applications. You need data to update the sales data in the data warehouse. Make assumptions and describe the data extraction process.	
	Approaches to Data Integration	Approaches to Data integration, needs and advantages, Data Integration Technologies, Data Quality, maintaining data quality, Data Profiling.	Discussion, videos, Case based	4 Hours		
Unit 5 Multi-Dimensional Data Modelling	Data Modelling Basics	Entity, Attribute, Cardinality	Discussion, videos, Case based	1 Hours	In a STAR schema to track the shipments for a distribution company, the following dimension tables are found: (1) time, (2) customer ship-to, (3) ship-from, (4) product, (5) type of deal, and (6) mode of shipment. Review these dimensions and list the possible attributes for each of the dimension tables. Also, designate a primary key for each table.	CO5
	Types of Data Models	Conceptual data model, Logical data model, Physical model	Classroom discussion, videos,	2 Hours		

			Case-based			
	Data Modelling	Normalisation modelling, Dimensional Modelling, Fact Table, Dimension Table, Hierarchies and Types, Star and Snowflake Schema,	Discussion, videos, Case-based, MS Excel	2 Hours		
	Designing a dimensional model	MS Excel 2010 Based Activity, Performance Management & Enterprise Reporting – Measures, Metrics, KPIs	Discussion, videos, Case-based, MS Excel	3 Hours		
Total				40		

Textbooks	
Sr No	Book Details
1.	Collier, K. (2012). Agile analytics: A value-driven approach to business intelligence and data warehousing. Addison-Wesley.
2	Olszak, C. M. (2020). Business intelligence and big data: Drivers of organizational success. CRC press.
Reference Books	
Sr No	Book Details
1	Sabherwal, R., & Becerra-Fernandez, I. (2013). Business intelligence: Practices, technologies, and management. John Wiley & Sons.
2	Dietrich, B. L., Plachy, E. C., & Norton, M. F. (2014). Analytics across the enterprise: How IBM realizes business value from big data and analytics. IBM Press.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Predictive analytics		L-T-P [3-0-0]
Subject Code: BMBABA0313		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of information technology and its application in business management		
Course Objective: The objective of this course is to help students understand the fundamental concepts of predictive analytics and create predictive models. This course will enable them to apply predictive analytics techniques.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the concept of predictive analytics.	Understanding (K2)
CO2	Understand and comprehend the data summary.	Applying (K3)
CO3	Apply data preparation techniques.	Applying (K3)
CO4	Develop and deploy a predictive model for a given problem.	Creating (K6)
CO5	Analyze the forecasting and time series analysis functions and models.	Analyse (K4)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
---------	-------------	---------------	----------	------------------------	--------------------------------	------------

Unit 1 Overview of Predictive Analytics	Introduction to Predictive Analytics	Concept of predictive Analytics, Supervised and Unsupervised Learning, Predictive Analytics Vs Business Intelligence,	Classroom discussion, videos, Case study	3 Hours	Identify the real scenarios of the organizations where predictive analytics provides proactive solutions in various domains.	CO1
	Challenges and Application	Challenges in using Predictive Analytics, Application of predictive Analytics, CRISP-DM	Classroom discussion, videos, Case study	3 Hours		
Unit 2 Data Understanding	Understanding the data	Variable understanding- categorical, continuous, flag, Boolean, integer.	Classroom discussion, videos, Case study, Add-in Solver in MS Excel	3 Hours	Select a dataset from Kaggle. State the problem and describe the data being used in the dataset.	CO2
	Biases of Forecast	Bias, Variance, and model complexity, Bias-variance trade-off, Estimate of In-sample prediction error, Cross-validation	Classroom discussion, videos, Case study, Add-in Solver in MS Excel	5 Hours		
Unit 3 Data Preparation	Data cleaning	Variable cleaning, Data Audit, Data Cleaning: Missing Values, Noisy Data, Bayesian network	Classroom discussion, videos, Case study, Add-in Solver in MS Excel	4 Hours	For the selected dataset, perform the data transformation steps for the further analysis.	CO3
	Data Transformation	Binning, Clustering, Regression, Inconsistent Data, Data Integration and Transformation	Classroom discussion, videos, Case study, Add-in Solver in MS Excel	5 Hours		
			study, Add-in Solver in MS Excel			

Unit 4 Modelling and Deployment	Predictive Modelling	Partitioning The Data - Training, Validation & Testing, Model selection- Decision Tree, Logistic Regression, K Nearest Neighbour, Naïve Bayes, SVM, Neural Network	Classroom discussion, videos, Case study, Add-in Solver in MS Excel	6 Hours	Build the predictive model as per the data type. After building the model, check the performance metrics. Analyze the shared dataset.	CO4
	Model Deployment	General deployment considerations, Deployment Steps, Case studies	Classroom discussion, videos, Case study, MS Excel	3 Hours		
Unit 5 Forecasting and Time Series Analysis	Overview of Time Series Analysis	Time Series Analysis, Objectives of Time Series Analysis, Time Series Data, Time Series Patterns	Experiential exercise, discussion, case-based	4 Hours	Application-based assignment	CO5
	Time Series Models	Additive & Multiplicative models, Exponential smoothing techniques, forecasting accuracy, Auto-regressive and Moving average models	Experiential exercise, discussion, case-based	4 Hours		
Total				40		

Textbooks	
Sr No	Book Details
1.	Larose, D. T. (2015). Data mining and predictive analytics. John Wiley & Sons.
2	Siegel, E. (2013). Predictive analytics: The power to predict who will click, buy, lie, or die. John Wiley & Sons.
3	Kuhn, M., & Johnson, K. (2013). Applied predictive modeling (Vol. 26, p. 13). New York: Springer.
Reference Books	
Sr No	Book Details
1	McCarthy, R. V., McCarthy, M. M., Ceccucci, W., Halawi, L., McCarthy, R. V., McCarthy, M. M., ... & Halawi, L. (2022). Applying predictive analytics (pp. 89-121). Springer International Publishing.
2	Miller, T. W. (2015). Modeling techniques in predictive analytics: business problems and solutions with R. Pearson Education.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Project Management	L-T-P [3-0-0]
---	----------------------

Subject Code: BMBA0401	Applicable in Department: MBA
-------------------------------	--------------------------------------

Pre-requisite of Subject: Knowledge of financial and business management.

Course Objective: This course will empower the students to get insights into basic concepts of project management and create awareness of the roles and responsibilities of a project manager. It will further develop the confidence among the students to take up any project. To understand various perspectives in which optimum decisions are to be taken in case of risks with planned activities in the project with a particular focus on planning, scheduling, and controlling the projects.

Course Outcomes (CO)

Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the basic concepts and characteristics of project management and project manager management.	Understand (K2)
CO2	Evaluate the roles and responsibilities along with tools & techniques used in Project management.	Evaluate (K5)
CO3	Develop confidence to take up any projects	Apply (K3)
CO4	Schedule and monitor processes in the Project.	Apply (K3)

CO5	Evaluate perspectives in which optimum decisions are to be taken in case of risks with planned activities in the project.	Evaluate (K5)
-----	---	---------------

Syllabus

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
I	Introduction of Project	Projects – Definition and Objectives – Project Management Vs General Management – Roles and Responsibilities of Project Manager – Selection of Project Manager – Selection of Projects – Understanding Project Life Cycle. Project Team and Scope of Project Management: Characteristics of a Project Team & Project Leader, Project Organization, and Importance of Project Management.	Discussion, Presentation	8	Assignment	CO1
II	Project Identification & Selection	Project Identification & Selection: Identification, Generation of Ideas, Approaches to Project Screening and Selection, and Project Rating Index. Market & Demand Analysis Techniques: Survey & Trend Projection Methods. Project Risk Management: Concepts and Types of Project Risks, Risk Identification, Risks Analysis, Risks Mitigation Strategies. Case	Discussion, Presentation Case	6	Assignment	CO2
III	Budgeting the Project	Fundamental components of Project Cost, Types of Costs: Direct, Indirect, Recurring, Non-Recurring, Fixed, Variable, Normal, and Expedited Costs. Methods of budgeting – Project cost estimation – Improving cost estimates – Budget uncertainty and risk management – Scheduling the project – Gantt chart – Resource allocation and loading – Social Cost Benefit Analysis (SCBA) of Project: Concept & significance of SCBA, Approaches to SCBA. Case	Discussion, Presentation Case	8	Assignment	CO3
IV	Project Scheduling and Network Analysis	Steps in Project Scheduling and Network Design, Gantt Chart, Work Breakdown Structure (WBS) & Responsibility Assignment Matrix. Project Network Design: Identifying the Nodes and Activities, Activity on Arrow (AoA) and Activities	Discussion, Presentation Case	10	Assignment	CO4

		on Node (AoN) methods, Introduction to PERT and CPM, Crashing in Projects. Case	Numerical Exercise			
V	Monitoring and controlling the project	Monitoring the project – Control cycle – Project control – Designing the control system – Project Evaluation: Milestone Analysis and Tracking Gantt chart. Earned Value Analysis (EVA): Planned Value (PV), Earned Value (EV), Cost Variance (CV), Schedule Variance (SV), Cost Performance Index (CPI), Schedule Performance Index (SPI) – Project auditing – Project termination: Types of Terminations, Project Termination Process. Case	Discussion, Presentation Numerical Exercise Case	8	Assignment	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Quantitative Techniques in Management: N D Vohra (TMH)
2.	Project Management- A Managerial Approach: Jack R. Meredith Broyhill Samuel J. Mantel, Jr (John Wiley & Sons), 2011.
Reference Books	
Sr No	Book Details
1	Project- Preparation, Appraisal, Budgeting and Implementation: Chandra Prasanna - (TMH), 2022
2	Project Management: The Managerial Process, Clifford Gray, Erik Larson and Gautam Desai, 4th edition, Tata McGraw Hill 2012
3	Project Management, M R Gopalan (Wiley) 2019

	NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY GREATER NOIDA-201306 (An Autonomous Institute) School of Management
---	---

Subject Name: Leadership and Capacity Building		L-T-P [3-0-0]
Subject Code: BMBA0402		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of human resource management.		
Course Objective: To understand the essence of leadership within organizations, delving into significant theoretical advancements in understanding leadership, and offering managers chances to contemplate real-world leadership challenges.		
Course Outcomes (CO)		
Course outcome: After completion of this course students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Knowledge of Conceptual theory of Leadership in decision-making and actions of a leader in ethical context.	(Understand) K2
CO2	Understanding oneself and cultivating self-awareness in Leadership.	(Understand) K2
CO3	Understanding different types of leadership and its impact on team and organisation performance.	(Understand) K2

CO4	Analysing different leadership styles.	(Analyse) K4
CO5	Analysing the impact of effective leadership in managing team and handling organization change.	(Apply) K3
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1- Introduction to Leadership	Leadership and Management	Definition of a Leader Leader Vs Boss, Principles of Great Leadership, Importance of Leadership, Leadership Skills, Administrative skills and interpersonal skills, Overview of Leadership Theories	Discussion, Quiz	4		CO1
	Leadership Ethics and Culture	Ethical Dilemmas, Ethics and Morals, Leadership and Organizational Culture, the <i>L-E-A-P</i> culture	Discussion, Storytelling, Case Studies discussions	4	Assignment on Ethical Dilemmas of Leadership	

					field of study, career, or other area of professional interest. Your focus throughout must be on the leader's communication abilities and how communication supports and interacts with his or her transformational leadership abilities.	
Unit-4- Leadership Styles and Strategic leadership	Leadership Styles	Measuring leadership effectiveness, Dimensions of Consideration and Initiating Structure, Attitudes and Behaviours, Leadership Styles	Discussion, Assignments, Quiz, Case Studies discussions	8		CO4
	Strategic leadership	Business values, organisational culture(s) and business ethics, leadership behaviour and effectiveness	Discussion, Assignments, Quiz, Case Studies discussions			

Unit-5 Capacity building through Leadership	Change Management	Linking personality, leadership and change, leadership role in transformation process, change vs transformation, DICE framework, Role of top management in change	Discussion, Assignments, Quizzes, Case Studies discussions	8	Case Study Analysis on The Bear: A Case Study in Change Management in the Workplace	CO5
	Managing & Leading Teams	Stages of group formation/team life cycle, Creating high- performance teams, Team effectiveness, Leading multinational teams, diversity and Inclusion through leadership	Discussion, Assignments, Quizzes, Case Studies discussions			
	Total				40	

Textbooks	
Sr No	Book Details
1.	Peter G. Northouse, “Leadership”, 2015, 6th Ed, Sage Publications.
2	Lussier/Achua, Effective Leadership, 3rd Ed, Cengage Learning, 2016.
Reference Books	

Sr No	Book Details
1	Richard L. Daft, Leadership, Cengage Learning, 2015.
2	Gary Yukl, Leadership in Organizations, 6th Edition, Pearson Education, 2016.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: FINANCIAL MODELING		L-T-P [3-0-0]
Subject Code: BMBAFM0411		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of financial and business management.		
Course Objective: To gain proficiency in constructing, analysing, and maintaining financial models to support strategic decision-making in various industries, equipped with advanced Excel skills and a deep understanding of accounting and financial principles.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Apply the MS Excel tools for financial modelling and valuation.	APPLYING (K3)
CO2	Understand and apply relevant techniques for the relative valuation of the firms.	APPLYING (K3)
CO3	Understand & apply various approaches to financial statement analysis.	APPLYING (K3)
CO4	Project & evaluate the requirements in managing the projects.	EVALUATING (K5)
CO5	Apply & use various tools and models for equity research.	CREATING (6)

Syllabus						
Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
UNIT 1 Introduction to financial modelling	Module 1: Introduction to financial modelling	1. Introduction to financial modelling- concept, relevance and Rationale	PPT	2	Assignment: Financial models application and approaches	CO1
UNIT 1 Introduction to financial modelling	Module 2: Basic and advanced excel tools for financial modeling	1. Basic excel concepts 2. Advanced excel concepts 3. MS-EXCEL and its relevance in financial modeling	Excel exercises	6	Assignment: Financial models application and approaches	CO1
UNIT 2 Valuation	Module 1: DCF analysis	1. Valuation& its importance 2. Understanding enterprise value and equity value, Comparable Company Analysis 3. Discounted Cash Flow (DCF) analysis: Understanding unlevered free cash flow	Excel exercises/ CASE STUDY/ VIDEOS	4	Assignment: To determine the intrinsic value of the company Topic: To analyze a company, apply DCF techniques, and interpret the results to determine the intrinsic value of the company.	CO2

UNIT 2 Valuation	Module 2: Forecasting models	1 Forecasting free cash flow, Forecasting terminal value. Sensitivity Analysis: Conduct sensitivity analysis to assess the impact of changes in key assumptions on the forecasted financial results. Scenario Analysis: Perform scenario analysis to evaluate the outcomes under different scenarios	Excel exercises/ CASE STUDY/ VIDEOS	4	Assignment: To determine the intrinsic value of the company Topic: To analyze a company, apply DCF techniques, and interpret the results to determine the intrinsic value of the company.	CO2
UNIT 3 Building models in finance	Module 1: Preparation of income statement, balance sheet and cash flow statement	1. Understanding components of three statements 2. Preparation of common size statements from trial balance 3. Understanding the approaches for projections	PPT/ CASE STUDY/ VIDEOS	4	Assignment: To develop a 3 statement model Topic: Create a three-statement financial model for a company, incorporating historical data and future projections.	CO3
UNIT 3 Building models in finance	Module 2: 3-statement model	1. Projecting the income statement 2. Projecting the balance sheet 3.Projecting the cash flow statement 4. Creating the debt and interest schedule	Excel exercises/ CASE STUDY/ VIDEOS	4	Assignment: To develop a 3 statement model Topic: Create a three-statement financial model for a company, incorporating historical data and future projections.	CO3
UNIT 4: Financial	Module 1: Ratio analysis	Ratio analysis of industries, Dupont Analysis, Peer to peer analysis, Preparation of Financial Analysis report on an industry.	Excel Exercises/ CASE	4	Assignment: To Analyze Company financial	CO4

al Stateme nt Analysi s			STUDY/ VIDEOS		statements Topic: To assess its liquidity, profitability, and solvency, and provide recommendations for financial performance improvement.	
UNIT 4: Financi al Stateme nt Analysi s	Module 2: Risk analysis in project appraisal	Determining the project viability using NPV, IRR in excel	Excel Exercises / CASE STUDY/ VIDEOS	4	Assignment: To Analyze Company financial statements Topic: To assess its liquidity, profitability, and solvency, and provide recommendations for financial performance improvement.	CO4
UNIT 5 Equity Researc h Modeli ng	Module 1: Equity Research Modeling	Introduction to Equity Analysis & Investing Evaluating Business Model & Industry Analysis, PE Analysis, Sensitivity Analysis, Screening Stocks for investment	PPT/ CASE STUDY/ VIDEOS	4	Assignment: Portfolio Management Assignment Topic: Analyze investment returns, calculate portfolio mean	CO5

					and variance, construct an efficient portfolio, and estimate beta to optimize investment strategies.	
UNIT 5 Equity Research Modeling	Module 2: Portfolio valuation	Introduction, returns, portfolio mean and variance, calculation of efficient portfolio, calculation of variance and covariance matrix, estimating beta	Excel Exercises / CASE STUDY/ VIDEOS	4	Assignment: Portfolio Management Assignment Topic: Analyze investment returns, calculate portfolio mean and variance, construct an efficient portfolio, and estimate beta to optimize investment strategies.	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Sengupta C, Financial Analysis and Modeling using Excel and VBA, Wiley, 2nd Ed 2.
2	Thomas S Y Ho & Sang Bin Lee, The Oxford Guide to Financial Modeling: Applications for Capital Markets, Corporate Finance, Risk

	Management and Financial Institutions, Oxford University Press
Reference Books	
Sr No	Book Details
1	Bodmer E, Corporate and Project Finance Modeling: Theory and Practice (Wiley Finance)
2	Swan J, Practical Financial Modelling: The Development and Audit of Cash Flow Models, Butterworth-Heinemann, 3rd Ed



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Working Capital Management					L-T-P [3-0-0]	
Subject Code: BMBAFM0412				Applicable in Department: MBA		
Pre-requisite of Subject: Knowledge of financial and business management.						
Course Objective: The objective of this course is to make students understand the concept of working capital, the operating cycle process, the cash management system, collection techniques, and sources of funds for working capital financing, which will equip the students in the calculation of working capital requirements and developing an insight into liquidation aspects of a firm.						
Course Outcomes (CO)						
Course outcome: After completion of this course, students will be able to:					Bloom’s Knowledge Level(KL)	
CO 1	Assess and analyse the working capital requirement of the firm					Analyse (K4)
CO2	Apply the techniques for managing the cash and liquid assets of the firm.					Apply (K3)
CO3	Plan and channel the inventories in the correct quantity and at the right time.					Analyse (K4)
CO4	Apply the techniques of receivables management to enhance the cash position of the firm.					Apply (K3)
CO5	Procure the funds for meeting the working capital needs of the firm.					Analyse (K4)
Syllabus						
Unit No	Module Name	Topic covered	Pedagogy	Lecture Require	Practical/ Assignment/	CO Mapping

				d (L+P)	Lab Nos	
Unit 1 Introduction to Working Capital	Introduction to Working Capital and operating cycle	Nature, Scope and Definition of Working Capital, Types of working Capital, Determinants of working capital, Working Capital Cycle, Assessment and Computation of Working Capital Requirement	Discussion, with PPTs, video and Case study	3 Hours	If you are a Senior Manager in the Finance department of a manufacturing firm, how will you decide the working capital requirement, and operating cycle period? Comment with a suitable example.	CO1
Unit 1 Introduction to Working Capital	Approaches of working capital management	Profitability–Liquidity trade-off, Working Capital Policy - Aggressive & Defensive. Overview of Working Capital Management	Discussion with PPTs, videos, Case study	5 Hours	If you are a Senior Manager in the Finance department of a manufacturing firm, how will you decide the working capital requirement, and operating cycle period? Comment with a suitable example.	CO1
Unit 2 Cash & Marketable Securities Management	Cash and Cash Management Models	Meaning of Cash, Motives for holding cash, objectives of cash management, factors determining cash needs, Cash Management Models, Cash Budget, Cash Management: basic strategies, techniques and processes	Discussion, videos, Case study	4 Hours	You are the finance manager in the manufacturing firm, how will you maintain the cash receipt system and payment system	CO2

					monthly/quarterly/yearly? State your assumptions	
Unit 2 Cash & Marketable Securities Management	Marketable Securities	Lock Box system and concentration banking, compensating balances; Marketable Securities: Concept, types, reasons for holding marketable securities, alternative strategies, choice of securities; Cash Management Practices in India	Discussion, videos, Case study	4 Hours	You are the finance manager in the manufacturing firm, how will you maintain the cash receipt system and payment system monthly/quarterly/yearly? State your assumptions	CO2
Unit 3 Receivables Management	Receivables Management and Factors	Receivables: Nature & cost of maintaining receivables, objectives of receivables management, factors affecting size of receivables	Discussion, videos, Case study	4 Hours	List out the practical example of any company which maintains the collection department in respect of costs associated with receivables.	CO3
Unit 3 Receivables Management	Policies for Receivables Management	policies for managing accounts receivables, determination of potential credit policy including credit analysis, credit standards, credit period, credit terms, etc; Collection Policies; Credit Management in India.	Discussion, videos, Case study	4 Hours	List out the practical example of any company which maintains the collection	CO3

ment					department in respect of costs associated with receivables.	
Unit 4 Inventory Management	Inventory and Objectives of Inventory Management	Inventory: Need for monitoring & control of inventories, objectives of inventory management, Benefits of holding inventory, risks and costs associated with inventories	Discussion with PPTs, videos, Case study, and Numerical problems.	4 Hours	If you are appointed as a manager in the warehouse of a manufacturing firm, how will you decide the availability of raw materials for smooth production and which inventory techniques will be suitable? Comment with suitable example.	CO4
Unit 4 Inventory Management	Techniques of Inventory Management	Inventory Management: Minimizing cost in inventory, Techniques of Inventory Management - Classification, Economic order quantity, ABC Analysis, VED etc.	Discussion with PPTs, videos, Case study, and Numerical problems.	4 Hours	Suppose you are appointed as a manager in the warehouse of a manufacturing firm. How will you decide the availability of raw materials for smooth production and which	CO4

					inventory techniques will suit? Comment with a suitable example.	
Unit 5 Financing of Working Capital	Short-Term Financial Instruments for Working Capital	Need and objectives of financing of working capital, short-term credit, mechanism and cost-benefit analysis of alternative strategies for financing working capital: accrued wages and taxes, accounts payable, trade credit, bank loans, overdrafts, bill discounting, commercial papers, certificates of deposit, factoring, secured term loans	Discussion with PPTs, videos and Case study.	4 Hours	Consider yourself as a finance manager, how will you know which finance options for working capital, are suitable and when?	CO5
Unit 5 Financing of Working Capital	Sources of Working Capital in India Views of Different Committees about Policies of Working Capital	Pattern and sources of Working Capital Financing in India concerning Government policies, working capital control and banking policy- prominent committees on working capital financing.	Experiential exercise and discussion with PPTs.	4 Hours	Consider yourself as a finance manager; how will you know which finance options for working capital are suitable and when?	CO5
Total				40		

Textbooks

Sr No	Book Details
1.	Sagner J, (2019). Working Capital Management: Applications and Case Studies, Wiley Publication
2	Bhalla V.K – (2021). Working Capital Management, Text, and Cases, Anmol Publication, Delhi

Reference Books	
Sr No	Book Details
1	Misra A. (2020). Working Capital Management, Excel Books.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Financial Derivatives & Risk Management		L-T- P [3-0-0]
Subject Code: BMBAFM0413		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of financial and business management.		
Course Objective: The core objective of this subject is to develop students' understanding of financial derivatives and associated regulatory frameworks. It will make them comfortable with derivative tools such as options and futures and their application in hedging risk. This subject also imparts knowledge about risk management.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understanding the concept of the financial derivatives market.	(Understanding K2)
CO2	Understanding forward and future contracts and their pricing.	(Understanding K2)
CO3	Be able to value options using Black-Scholes option pricing models.	(Applying K3)
CO4	Applying knowledge of financial swaps to calculate their price.	(Applying K3)
CO5	Analysing the risk factor and managing it through proper tools.	(Analysing K4)

Syllabus

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Introduction of Financial Derivatives	Definition, Evolution and features of Derivatives, Types of Derivatives, Forward, futures and options market,	Discussion, PPT & Video	4	Discuss different types of financial derivatives in India	CO1
1	Forward market	Forward market transactions, Forward contracts, Forward market in India, Hedging with forwards.	Discussion, PPT & Video	4	Discuss different types of financial derivatives in India	CO1
2	Forward contracts	Forward Contract, features of forward contracts Futures contract, types, functions, distinction between futures and forward,	Discussion, PPT, Case study	3	Take a hypothetical situation and calculate the future price through the cost carry model.	CO2
2	Future contracts	Pricing of futures contracts, Currency Futures, Hedging in Currency Futures, Speculation and Arbitrage in Currency Futures, Cost of Carry Model, Application of Market Index, Index Futures in the Stock Market, and Indian Derivatives Market.	Discussion, PPT, Live Trading and Videos	5	Take a hypothetical situation and calculate the future price through the cost carry model.	CO2
3	Introduction to Options	Hedging with Currency Options, Speculation and Arbitrage with Options, Pricing Options, General Principles of Pricing.	Discussion, PPT & Videos	3	Take a hypothetical situation and calculate the pricing of the option through the Black Scholes option pricing	CO3

					Model	
3	Option Pricing	Black Scholes option pricing Model Index Options, Hedging with Index Options, Speculation and Arbitrage with Index Options, Index Options Market in Indian option Market, Use of different option strategies to mitigate the risk.	Discussion, PPT, Videos, Virtual Trading	5	Take a hypothetical situation and calculate the pricing of the option through the Black Scholes option pricing Model	CO3
4	Introduction to Financial Swaps	Financial Swaps, Managing Interest Rate Exposure, Interest Rate Swaps	Discussion, PPT & Case Study	4	Take the example of India and other countries for a comparative analysis of financial swaps. (Presentation through PPT	CO4
4	Types of Financial Swaps	Currency Swaps, Interest Rate Futures, Forward Rate Agreements	Discussion, PPT & Videos	4	Take the example of India and other countries for a comparative analysis of financial swaps. (Presentation through PPT	CO4
5	Risk Management	Risk Management definition, meaning and measurement of Risk- Classification of Risk- diversification-	Discussion, PPT & Videos	4	Discuss various tools of risk management	CO5
5	Risk management tools	Statistical tools used in risk management – techniques of risk mitigation	Discussion, PPT & Virtual	4	Discuss various tools of risk management	CO5

			Trading			
Total				40		

Textbooks	
Sr No	Book Details
1.	Sharma, A., & Sharma, S. (2011). Derivative Market in India: Development of “F&O” Segment. Journal of Banking Financial Services and Insurance Research, 1(2), 16-31.2.
2	Kumar, S. S. S. (2007). Financial derivatives. PHI Learning Pvt. Ltd..
Reference Books	
Sr No	Book Details
1	Gupta, S. L. (2017). Financial Derivatives: Theory, concepts, and problems. PHI Learning Pvt. Ltd.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Talent Management		L-T-P [3-0-0]
Subject Code: BMBAHR0411		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of human resource management.		
Course Objective: The objective of talent management is to strategically attract, retain, develop, and motivate talented individuals within an organization to ensure that it has the right people in the correct positions at the right time. This involves various processes such as recruitment, selection, onboarding, training, performance management, career development, and succession planning.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the concepts associated with Talent Management Processes	(Understand) K2
CO2	Analyse the impacts of talent management on the organisation.	(Analyze) K4
CO3	Competency to implement Talent Management practices.	(Evaluate) K5
CO4	Competency to develop leadership qualities among subordinates.	(Evaluate) K5

CO5	Understand the concepts related to the reward system to support Talent management.					(Understand) K2
Syllabus						
Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1 Introduction to Talent Management	Module-1 Overview of Talent Management	Introduction to Talent Management: Concept, Meaning & Objectives, Role of Talent Management in building Sustainable Competitive Advantage to a firm; Key Processes of Talent Management: Recruitment, Selection, Human Resource Planning, Retention	Discussion, videos, Case study	4 hours	Present case studies of organizations known for their effective talent management practices.	CO1
Unit 1 Introduction to Talent Management	Module-2 Talent Management vs. Knowledge	Talent vs. Knowledge, Consequences of Failure in Managing Talent, Identifying and Assessing High-Potential Talent: Current Organizational Practices, Case Studies	Discussion, videos, Case study	4hours	Present case studies of organizations known for their effective talent management practices.	CO1
UNIT 2 Talent Acquisition	Module2 Talent Acquisition	Talent Acquisition: Job Analysis, Developing Job Description & Job Specification Attracting and Recruiting the best Talents, Strategic Trends in Talent Acquisition, Talent acquisition management solutions	Discussion, videos, Case study	4hours	Analyze best practices in talent management and their applicability to different industries and organizational contexts.	CO2

UNIT 2 Talent Acquisition	HR Planning for Talent Management	HR Planning for Talent Management: Process (using MS Excel and quantitative tools), Evaluation of factors affecting HR Planning, Strategic view of Recruitment & Selection. Case Studies	Discussion, videos, Case study	4 hours	Analyze best practices in talent management and their applicability to different industries and organizational contexts.	CO2
Unit 3 Strategic Recruitment and Selection	Module 3- Strategic Recruitment and Selection Process	Recruitment and Selection Process: Introduction, Sources of Recruitment, Use of Assessment Centers, Selection Errors & Minimizing Selection Errors, Reliability & Validity of Selection Tests, Formulating a recruitment strategy for senior level executives.	Discussion, videos, Case study	4 hours	Address ethical and legal considerations in recruitment and selection, including fairness, equal opportunity, diversity, and avoiding discrimination.	CO3

Unit 3 Strategic Recruitment and Selection	Module 2- Talent Development	Talent Development: Need Analysis, Knowledge Management, Stress Management, Competency Development, Developing Leadership Talent and Emotional Capabilities. Case Studies	Discussion, videos, Case study	4hours		CO3
Unit 4 Employee Retention	Module 1- Employee Retention	Employee Retention: Comprehensive approach to Employees Retention, Managing Voluntary Turnover, Dealing with Job Withdrawal	Discussion, videos, Case study	4 hours		CO4

Unit 4 Employee Retention	Module2- Strategic Compensation Plan for Talent	Defining the Elements of Total Rewards, Integrated Rewards Philosophy, Designing Integrated Rewards, Sustainable Talent Management Model, Career and Succession Planning. Employee Engagement	Discussion, videos, Case study	4 hours		CO4
UNIT 5 Emerging Trends in Talent Management	Module 1- HRIS	Human Resource Information System (HRIS), Human Resource Accounting (HRA), Business Process Re-engineering, Contemporary Talent Management Issues and Challenges. Case Studies.	Discussion, videos, Case study	4 hours		CO5
UNIT 5 Emerging Trends in Talent Management	Module 2- Emerging Trends in Talent Management	Emerging Trends in HR: Human Resource Audits, DEI, remote and hybrid work models, employee experience, case studies.	Discussion, videos, Case study	4 hours		CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Mohapatra, Talent Management (2021)- A contemporary perspective, Sage Publications.
2	Gowri Joshi & Veena Vohra, (2017) Talent Management, Cengage Learning.
Reference Books	
Sr No	Book Details
1	Dessler and Biju (2020), Fundamentals of Human Resource Management, Pearson Publication, 16th Edition.
2	Collings, Scullion, Vaiman, (2022) Talent Management, Emerald Publishing Limited.
3	Collings, Mellahi, Casicio, (2017) The Oxford Handbook of Talent Management, Oxford University Press, 2017



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Training and Development		L-T-P [3-0-0]
Subject Code: BMBAHR0412		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of human resource management.		
Course Objective: This course aims to make the students understand training needs, methods, and emerging trends in development.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the concepts related to training and its need analysis.	Understanding (K2)
CO2	Apply relevance and usefulness to the training design and evaluation of training.	Applying (K4)
CO3	Evaluate the training methods to be used at the workplace.	Evaluating (K5)
CO4	Understand basic concepts associated with the trainer's skills learning processes, and learning theories.	Understanding (K2)
CO5	Create the psychology of the emerging trends on which training and development is based.	Creating (K6)

Syllabus						
Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
UNIT 1 Training in Organizations and Training Need Analysis	Overview of training	An overview of training; the role of training and development in HRD; opportunities and challenges for training; training and organisational development; setting training objectives; Spiral training model.	Discussion, videos, Case study	4 Hours	State the training and development programs of any company of your choice. Elucidate the difference between the both.	CO1
	Training need analysis	Need to conduct Training Need Analysis (TNA), TNA Model, need assessment process: organizational analysis, person analysis, task analysis; output of TNA, approaches to TNA: Proactive TNA, Reactive TNA		4 Hours		
UNIT	Training	Designing training programs: Organizational constraints, training	Discussion, videos, Case			CO2

2 Trainin g Design and Evaluat ion	Design	objectives, facilitation of learning, facilitation of transfer; Post training: Training evaluation, Training impact on individuals and organizations, Evaluating Programmes, Participants, Objectives.	study	4 Hours	Design an in-house Training Programme for the Executive Directors of NTPC Ltd.	
	Training Evaluation		Discussion, videos, Case study	4 Hours		
UNIT 3 Trainin g Method s	On the job training	Job rotation, Coaching, Job Instruction, Committee Assignments, Internship training.	Discussion, videos, Case study	4 Hours	Consider yourself as training manager of an organization. You need to find out which training method is applicable for the following: 1. Employees working in the same role from	CO3

					past 2 years 2. Employees working in the same role from past 5 years.	
	Of the job training	Case study, Incident method Roleplay, In-basket method, Business games, Grid Training, Simulation	Discussion, videos, Case study	4 Hours		
UNIT 4 Training Styles and Learning Theories	Training styles and Trainer's skills	Styles: Behaviourist, Liberal, Progressive, Humanistic, Radical. Skills: Problem-solving, Communication, Organization, Management, Active listening,	Discussion, videos, Case study	4 Hours	Compare and contrast Cognitive and Social Learning of any two companies.	CO4
	Strategic Learning	Theories: Classical Conditioning, Operant Conditioning, Cognitive, Theory, and Social Learning Theory. Methods: Trial and Error method, Conditional Response.	Discussion,			

			videos, Case study	4 Hours		
UNIT 5 Manag ement Develo pment	Management Development	Management development: concept, Strategies and management characteristics, management development implications, Types of management development programs	Discussion, videos, Case study	6 Hours	Explain the current scenarios of employee training and development in various organization in India using suitable examples.	CO5
	Emerging trends in Training and development	Recent trends in training and development, case studies	Discussion, videos, Case study	2 Hours		
Total				40		

Textbooks	
Sr No	Book Details
1.	Noe, R. (2017). Employee training & development (7th ed.). New York, NY: McGraw-Hill Education. ISBN: 978-0-07-811285-0
Reference Books	
Sr No	Book Details
1	Silberman, M. (Mel). (2020). Active training: A handbook of techniques, designs, case examples, and tips. (any edition). San Francisco, CA: Pfeiffer. ISBN: 9781118972014
2	Noe, R. A. (2020). Employee Training & Development, 8th Edition. McGraw-Hill. ISBN 13: 978-1285423715 (Note: Textbook is available in Print and E-Book versions to rent/purchase at bookstore of your choice)
3	American Psychological Association (2019). APA Publication Manual, 7th edition. Washington, DC.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Strategic Human Resource Management		L-T-P [3-0-0]
Subject Code: BMBAHR0413		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of human resource management.		
Course Objective: The objective of Strategic Human Resource Management (SHRM) is to align human resource practices with the strategic goals and objectives of an organisation. This involves integrating HR strategies with overall business strategies to maximize the workforce's effectiveness in achieving organisational success.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the dimensions of Strategic HRM.	Understanding (K2)
CO2	Apply the learning of SHRM in an organisational context.	Apply (K3)
CO3	Evaluate the impacts of SHRM on competitive advantages.	Evaluate (K5)
CO4	Have the desired level of expertise in organisational knowledge management through SHRM.	Evaluate (K5)
CO5	Understand the International culture in SHRM.	Understanding (K2)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1 Introduction to SHRM	Overview of SHRM	Conceptual Framework & Context of SHRM, Impacts of Globalization on HRM ,Changing Nature of Workforce, Development of SHRM, Models of Strategic HRM	Discussion, videos, Case study	4 hours	You are supposed to write a detailed SHRM assignment report on a real HR project for a real organisation.	CO1
	Challenges of SHRM	Workforce Diversity, Demographic changes, Challenges in Strategic Human Resource Management, Impacts of Strategic HRM,SHRM for Competitive Advantage.		4 hours		

UNIT 2 Implementatio n of SHRM	Implementati on of SHRM	Implementation of Strategic HRM: Staffing, Training & Development, Strategic Options of HRD	Discussion, videos, Case study	4 hours	Make a 5-year manpower plan aligned to business targets and present it to top management.	CO2
	Impacts of SHRM	Impacts of SHRM on Performance, Practicalities in Measuring SHRM Outcomes, Strategic Oriented Compensation System, and Employee Separation.	Discussion, videos, Case study	4 hours		
Unit 3 HR Strateg y and Employ ee Engage ment	HR Strategies	HR Strategy, Components of Strategic HRM, Organizational HR strategies, Functional HR strategies, Strategic HRM in action Improving Business Performance through Strategic HRM.	Discussion, videos, Case study	4 hours	Highlight company's top 5 turnover reasons with action plan to top management.	CO3
	Employee engagement	Employee Engagement and Drivers of Engagement Learning Organizations and Organizational Learning.		4 hours		

Unit 4 Strategic Knowledge Management	Strategic knowledge management	Strategic Knowledge Management, Building Knowledge Management into Strategy Framework, Knowledge Sharing as Core Competency, HRD Knowledge Management	Discussion, videos, Case study	4 hours	Build a knowledge management into Strategy Framework	CO4
Unit 4	Strategic approaches to Industrial relations	Strategic Approach to Industrial Relations, Outsourcing & its HR implications, Human Side of Mergers and Acquisitions three- stage model of M&A.		4 hours		
Unit 5 Global HRM Practices	Global SHRM	Global human resource management, Difference between global HRM domestic HRM; Expatriates selection &Repatriation,		4 hours	A multinational corporation headquartered in the United States is expanding its operations to Japan and Germany. The company needs to manage the integration of local employees and expatriates effectively. Prepare an assignment on steps taken expatriate selection and	CO5

					expatriate support.	
	Strategic Issues in International Assignment	Building a Multicultural Organization, Investment perspectives of HR, Strategic Choice, Leadership Strategic issues in International Assignment.		4 hours		
Total				40		

Textbooks	
Sr No	Book Details
1.	Jeffrey A. Mello, (2023) Strategic Human Resource Management, Cengage Learning.
2	Henry, (2021) Understanding Strategic Human Resource Management, Oxford University Press.
Reference Books	
Sr No	Book Details
1	Armstrong, Michael& Baron (2020) Handbook of Strategic HRM, (Jaico Publishing House),.
2	Gary Rees Smith Paul, (2019) Strategic Human Resource Management: An International Perspective, Sage Publications,.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Sales and Distribution Management		L-T-P [3-1-0]
Subject Code: BMBAMK0411		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of marketing management.		
Course Objective: This subject aims to build knowledge, understanding, and skills in sales and retail management and enable the development and implementation of sales and retail management strategies. It also helps to analyse decision alternatives and criteria in the context of realistic problem situations in Sales and Retail Management; it also focuses on Acquiring students and strategies.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Students will develop knowledge, understanding and skills in Salesforce.	(Understand) K2
CO2	Acquainted with a better understanding of the implementation of sales management strategies	(Analyse)K4
CO3	Develop analytical skills for effective decision alternatives in sales. Management problems	(Create)K6
CO4	Develop the knowledge and understanding.	(Apply)K3
CO5	Understand how to develop marketing mix strategies for retail businesses.	(Analyse)K4

Syllabus

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
UNIT 1 Introduction of Sales	Overview of sales	Introduction to Sales: Role of selling in marketing, Personal selling, Salesmanship and sales manager, Types of sales personnel, Characteristics of a successful salesman	PPT, Class discussion, Videos	4	Practical- Visit a nearby mobile shop in your area and prepare a mock sales interaction between the customer who is willing to purchase a smartphone and the salesman.	CO1
Unit-1	Theories of selling	Theories of selling, Sales management, Process of effective selling	PPT, Class discussion	4	Assignment-Design the process of selling a holiday package to a customer.	CO1
Unit 2 Building Sales Organization	Building Sales Organization	Building Sales Organization: Types of sales organisations and their structure, Functions and responsibilities of salesperson, filling sales positions	PPT, Class discussion	4	Assignment- Prepare a JD and Job specification for a salesperson working on an online shopping website.	CO2
Unit-2	Recruitment and selection	Recruitment, Selection, Training and Development, Development and Conducting Sales training programme.	PPT, Class discussion	4	Assignment-Suggest a training module for a salesperson working in an Automobile company	CO2
Unit-3	Leading Sales Organization	Leading Sales Organization: Sales force motivation, Designing & Administering, Sales force compensation plans, Designing incentives and contests, Sales	PPT, Class discussion	4	Assignment-Suggest a compensation plan for a salesperson in today's	CO3
		forecasting, Sales budget, Sales quota, Sales Territory			scenario.	

Unit-3	Building sales reporting	Building sales reporting mechanism and monitoring, Sales force productivity, Salesforce appraisal.	PPT, Class discussion	4	Assignment-Suggest a compensation plan for a salesperson in today's scenario.	CO3
Unit-4	Overview of Distribution	Marketing Logistics, Marketing Channels, Channel Management	PPT, Class discussion, Videos	4		CO4
Unit-4	CHANNEL CONTROL	Performance Measures in Marketing Channels, Models to Diagnose Channel Profitability, Appraisal of Channel Members' Contribution, Result of Channel Performance, Sources of Conflict, Types of Conflicts, Conflict Management Techniques, Channel Leadership, Elements of Channel Information Systems, Impact of Information Systems on Channel Flow	PPT, Class discussion, Videos	4		CO4
Unit-5	Module 1: WHOLESALING AND RETAILING	Wholesaling and its Importance, Types of Wholesalers, Strategic Issues in Wholesaling, Trends Shaping Wholesale Distribution, Impact of Information Technology on Wholesaling, Challenges in Wholesaling, Wholesaling in India, Future of Wholesaling,	PPT, Class discussion, Videos	4	Assignment-Consider you are going to open a retail outlet related to FMCG Products, than suggest various parameters you will consider while choosing the location for the same.	CO5
Unit-5	Module 2: RETAILING	Retailing and its Importance, Evolution of Retailing, Classification of Retailers, Strategic Issues in Retailing, Trends in Retailing, Future of Retailing	PPT, Class discussion, Videos	4	Assignment-Consider you are going to open a retail outlet related to FMCG Products, than suggest various parameters you will consider while choosing the location for the same.	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Panda,T.Sahadev,S.(2019).Sales and Distribution Management(3Ed).Oxford University Press.
2	Agarwal,P.K.Kumar,M.(2018).Sales and Distribution Management.
3	Krishna,K.Cavale,V.(2017).Sales and Distribution Management(3Ed.).Mc Graw Hill Education.
Reference Books	
Sr No	Book Details
1	Berman,B.(2017).Retail Management(13Ed).Pearson Education
2	Richard,R.(2017).Sales and Distribution Management(6Ed).Pearson Education



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Services Marketing		L-T-P [3-0-0]
Subject Code: BMBAMK0412		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of marketing management.		
Course Objective: This Course Will Develop an Understanding Of The Basic Concepts And Issues In Service Marketing. Also, it provides an understanding of how service customers determine value in a service exchange and how this translates into a satisfied customer base.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand And Explain The Nature And Scope Of Services Marketing.	Understand (K2)
CO2	Use Critical Analysis To achieve Service Excellence; Perceive Service Shortcomings. About Ingredients To Create.	Create (K3)
CO3	Be Able To Identify Critical Issues Related To Service Design, such as identifying and managing customer service experience, Expectations, and Perceptions.	Apply (K4)
CO4	Provide A Theoretical And Practical Basis For Assessing Service Performance Using the Company.	Apply (K3)
CO5	Identify And Discuss Characteristics And Challenges Of Managing Service Firms In The Modern World	Apply (K2)

					Pouches Which Are Pasteurized Milk And Refrigerated). Secondly, There Is Also The Taste Factor Associated With Boiling. Tetra Packed Milk Was Introduced As Early As 1980 By The Manufacturers Of Amul (GCMMF) But The Product Didn'T Catch Up. But Changing Life Styles And Poor Costs (Required For Refrigeration) May Encourage Consumer To Try This Product Under The Present Day Context. Tetra Pacjk India Is Attempting To Create Awareness About The Benefits Of Tetra Pack Milk. The Annual Production Of Milk Around 72 Billion Litres Per Annum And Out Of This Only About 12 % Is Packaged. Questions 1. How Would You Use Consumer Behavior Principles To Formulate A Communication Plan For Tetra Packed Milk? 2. Suggest A Suitable Strategy For Marketing The	
--	--	--	--	--	---	--

					Product.	
3	Module 1: Delivering, Pricing And Managing Service Promise	Delivering, Pricing And Managing Service Promise ,Delivering Services: Role Of employees And Customers In Service Delivery; Service Product And Operation Role Of Employees And Customers In Service Delivery, Pricing Of Services, Promotions And Services Capes In Services Role Of Intermediaries, Service Process – Blue Printing – Physical Evidence. Pricing Of Services: Pricing Considerations And Strategies	PPTS/ VIDEOS/ CASE LETS	8(4+4)	Explain How The Services Quality Delivery In Financial Product Is Improved By Technology. Illustrate With Example.	CO3
4	Service Module	Service Performance. Evaluating Success Of Service Offering: Service Quality And	PPTS/ VIDEOS/	8 (4+4)	Prepare A Detailed Marketing Plan For A	CO4

Performance	1:	Measurement, Complaint Handling	CASE STUDIES		Hospital Proposed To Serve The Low Income Group And Want To Mark A Profit.	
	Module 2:	Recovery Management, Service Guarantees. Role Of CRM, The Gaps Model Of Service Quality				
5 Overview Of Current Trends In Service Industries	Module 1	Overview Of Current Trends In Service Industries, Understanding Of Current Trends In Service Industries: Financial, Hospitality, Health Telecom, Consultancy, Logistics, Education, NGO, Public Utilities, ITES (IT Enabled Services), Travel & Tourism, E-Services And Professional Services	PPTS/ VIDEOS/ CASE STUDIES	8 (3+3+2)	Describe The Various Reasons For Growth Of The Service Economy? Explain The Salient Characteristics Of The Services In Hospitality And Health Sector.	CO5

	Module 2					
Total				40		

Textbooks	
Sr No	Book Details
1.	Services Marketing Text and Cases, Vinnie Jauhari & Kirti Dutta,
2	Oxford University Press.
3	Services Marketing, Zeithaml Valerie and Mary Jo Bitner, Gremler
Reference Books	
Sr No	Book Details
1	Services Marketing, Lovelock, Christopher. Prenticehall.
2	Services Marketing, Nargundkar, Rajendra. Tata McGraw-Hill
3	The Essence Of Services Marketing, Adrian Payne.PHI.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Marketing Analytics		L-T-P [3-0-0]
Subject Code: BMBAMK0413		Applicable in Department: MBA
Pre-requisite of Subject: Understanding of marketing management.		
Course Objective: This course will provide advanced techniques and strategies to navigate complex projects successfully.		
Course Outcomes (CO)		
Course outcome: After completion of this course students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the Market Analytics and sizing the relevant market.	Applying (K3)
CO2	Create appropriate pricing policy for company's products.	Creating (K6)
CO3	Analyse market trends and forecasting the sales for the company.	Analyzing (K4)
CO4	Analyse customer attributes and creating experience for long lasting customer value through market offering.	Analysing (K4)
CO5	Analyse effectiveness of advertising for creating value for company.	Analyzing (K4)
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1: Introduction to Marketing Analytics	Marketing Analytics	Marketing Analytics: Meaning, characteristics, advantages and scope	Classroom discussion, Video, Case Study	4 Hours	Case-Based Assignment: Marketing Analytics Case Studies: Netflix	CO1
	Market Sizing	Market Sizing: Stakeholders, Applications & Approaches (Top-down and Bottom-up), PESTLE Market Analysis	Classroom discussion, Video, Case Study	4 Hours		
Unit 2: Pricing Analytics	Pricing Policies	Pricing Policy and Objectives, Estimating Demand: Price Elasticity, Estimating Linear and Power Demand Curves, Optimize Pricing,	Classroom discussion, Video, Case Study	4 Hours	Case-Based Assignment: Analyzing the Impact of Dynamic Pricing vs. Traditional Step-up Programs	CO2
	Pricing Analytics	Incorporating Complementary Products, Pricing using Subjective Demand Curve, and Pricing Multiple Products.	Classroom discussion, Video, Case Study	4 Hours		

Unit 3: Sales Forecasting	Sales Forecasting	Introduction: Simple Linear Regression & Multiple Regression models to forecast sales, Forecasting in	Classroom discussion, Video, Case Study	4 Hours	Highlight on different sales forecasting techniques and their roles in setting price.	CO3
	Trends of sales forecasting	Presence of Special Events, Modelling trend and seasonality; Ratio to moving average forecasting methods.	Classroom discussion, Video, Case Study	4 Hours		
Unit 4: Customer Analytics	Customer Analytics	Customer Lifetime Value: Concept, Basic Customer Value, Measuring Customer Lifetime value,	Classroom discussion, Video, Case Study	4 Hours	With the help of a customer dataset, analyse the pattern of buying behaviour	CO4
	Applications of Customer Analytics	Estimating the chance that the customer is still active, using customer value to value a business and the concept of STP.	Classroom discussion, Video, Case Study	4 Hours		
Unit 5: Retailing & Advertising Analysis	Retailing Analysis	Market Basket Analysis: Computing two-way and three-way lift, RFM Analysis, Allocating	Classroom discussion, Video, Case Study	4 Hours	Analyse the impact of online advertising by e-commerce companies on	CO5
	Advertising Analysis	Retail Space and Sales Resources, Advertising Analysis: Methods of measuring the effectiveness of Advertising.	Classroom discussion, Video, Case Study	4 Hours		

s			Study		sales.	
Total				40		

Textbooks	
Sr No	Book Details
1.	Moutusy,M. (2021). Marketing Analytics. Oxford University Press.
2.	Dugar,A., Shrestha,M.(2022). Marketing Metrics. SAGE Publishing India.
Reference Books	
Sr No	Book Details
1	Gupta, S. (2021). Marketing Analytics. Wiley India Pvt.Ltd.
2	Robert, W.Palmatier., J,Andrew. Petersen., Frank, G. (2022). <i>Marketing Analytics</i> . Bloomsbury Academic India.



**NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306**
(An Autonomous Institute)
School of Management

Subject Name: Warehousing, Inventory and Distribution Management		L-T-P [3-0-0]
Subject Code: BMBALS0411		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of logistics and supply chain management.		
Course Objective: To understand warehouse operations and manage warehouse processes, including inventory and distribution.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand and identify various Distribution Management Channels for Effective SCM and Logistics.	Understand (K2)
CO2	Identify the need for warehouses and their applications with real-world problems.	Apply (K3)
CO3	Implement Processes for Effective Warehouse Management and Aligning it with SCM Strategy.	Apply (K3)
CO4	Analyse the Cost and Performance Factors in Warehouse Management.	Analyse (K4)
CO5	Analyse, evaluate and Manage Inventory effectively and efficiently in the warehouse.	Evaluate (K5)

Syllabus

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1 Distribu tion manage ment	Distribution Formats	Distribution Function, Basic Supply Chain Distribution Formats, Alternative Distribution Channel Formats	Smartboard, PPT, case study , Video case studies	4 hours	Assignment 1	CO1
	Information-based and sustainable distribution channels	Role of Distribution Channels, Service Outputs and Functions of Distribution Channels, Substituting Information for Inventory, Sustainability in Distribution.		4 hours		CO1
2 Wareho use Manage ment	Introduction	Introduction: Concept, Importance of Warehousing and Warehousing Functions, Types of Warehouses, Specialized Warehouse Services,	Smart board, PPT, case study , Video case studies	4 hours	Assignment 2	CO2
	Warehouse decisions	Warehouse location decision, Sizing the Warehouse, Warehouse Layout & Automation.		4 hours		CO2
3 Wareho use Manage ment Process	Warehouse processes I	Picking Strategies and Equipment, order Picking Receiving and Put Away,	Smart board, PPT, case study , Video case studies	4 hours	Assignment 3	CO3
	Warehouse Process 2	Replenishment, Stock Counting, Cycle Counting, Return Processing and Dispatch, Documentations.		4 hours		CO3
4 Wareho	Warehouse Costs	Costs in Warehousing, Return on Investment, Traditional vs Activity Based Costing, Logistics Charging Methods	Smart board, PPT, case	4 hours	Assignment 4	CO4

use Costs and Perform ance Manage ment			study , Video case studies			
	Warehouse Performance Management	Selecting appropriate Performance Measures, Integrated Performance Model, Benchmarking, Balanced Scorecard, Health and Safety issues in Warehousing		4 hours		CO4
5 Invento ry Manage ment	Introduction	Meaning of Inventory Management. Types of inventory, Inventory Forecasting, Replenishment strategy / Reorder point, Economic order quantity / Economic production quantity, Inventory costs	Smart board, PPT, case study , Video case studies	4 hours	Assignment 5	CO 5
	Strategies in Inventory management	Strategies in Inventory management, ABC classification / Material requirement planning, JIT, VED Analysis Single period inventory / Safety stock, Understanding the Inventory Valuation, How to Measure Your Inventory Performance		4 Hour		
Total				40		

Textbooks	
Sr No	Book Details
1.	Basics of Warehouse and Inventory Management by Villivalam Rangachari Rangarajan (Notion Press, 19 Mar 2022)

Reference Books	
Sr No	Book Details
1.	Designing & Managing the Supply Chain, 4th Edition by David Simchi-Levi, Philip Kaminsky, Edith Simchi-Levi, Ravi Shankar



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Logistics Management		L-T-P [3-0-0]
Subject Code: BMBALS0412		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of logistics and supply chain management.		
Course Objective: To understand the basic concepts and issues of Logistics Fundamentals. To understand transportation and transportation costs while explaining the key concepts. To provide an understanding of vehicle management systems while examining the types of vessels, road, rail, and air transport vehicles, along with key shipping terms, and explore the concepts of LCL, FCL, NVOCC, and freight forwarders.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the fundamentals of logistics and supply chain management.	Understanding (K2)
CO2	Analyse the factors influencing transportation costs and understand modes of transportation.	Analysing (K4), Understanding (K2)
CO3	Understand the Containerization, Cargo and International Trade Distribution	Understanding (K2)
CO4	Analyse factors in the development of the Multi-Modalism Strategy and its components.	Analysing (K4)
CO5	Understand the vehicle management system and also analyse factors affecting mode and route choice.	Understanding (K2), Analysing

						(K4)
Syllabus						
Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1. Logistics Management	Introduction: Outsourcing in logistics	Introduction, Logistics/SC Overview Logistics/SC Overview and Global SCs, Role of Logistics in SCs, Logistics/SC Customer Service Forecasting (Review), Benefits of Logistics, Outsourcing – Third Party Logistics – Fourth Party Logistics – Value Added Services. Role of Logistics in Distribution Channel, Role of logistics in nation building	PPT, Videos, Case Study	4+4	How can a company strategically leverage third-party logistics providers and value-added services to enhance customer satisfaction, streamline distribution channels, and contribute to national infrastructure development?	CO1
2. Modes of Transportation	Modes of Transportation, Transportation Costs	Modes of Transport-Rail, Road, Water, Air, Pipeline with their Characteristics and Cost Structure, Carrier Selection Decision, Determinants of Carrier Selection, Legal Classification of Carriers. Transportation Costs: Fixed, Variable, Joint, and Common Costs, Product-Related Factors, and Market-Related Factors Influence Transport Costs.	PPT, Videos, Case Study	4+4	What factors should a FMCG company consider when selecting the most cost-effective mode of transportation for its goods, taking into account fixed and variable costs, as well as product	CO2

					and market-related influences?	
3. Containerization & Cargos	Containerization & Cargos, International Trade Distribution	Meaning - Major Container Trades - Container Operators - Container Ships - Terminal- Consideration of Container Terminal Planning - Container Distribution – Container types - ISO Container Dimension by types - Non- Containerisable cargo - Features of Containerization - Equipment for non-containerisable cargo. International Trade Distribution - Stowage: Meaning - Stowage of cargo – Factor Consideration - Types of cargo - Characteristics - Cargo and Container handling, equipment	PPT, Videos, Case Study	4+4	How does Maersk utilize its knowledge of containerization, terminal planning, and cargo handling equipment to optimize international trade distribution and stowage efficiency?	CO3
4. Multimodal Transport	Multimodal Transport	Multi-modal Trade Routes - Evolution - Basic Intermodal System - Factors outline why shipper favour Multi-modalism - Factors in Development Features -Multi-Modalism Strategy – Components.	PPT, Videos, Case Study	4+4	How has FedEx strategically leveraged multi-modal trade routes and developed intermodal systems to meet evolving customer demands, and what key factors contribute to shippers favoring multi-modalism within FedEx's transportation strategy?	CO4
5. Vehicle Management	Vehicle Management, Freight forwarders	Liners - Tramps - Specialized Vessels - Terms - Road transport vehicle – RoadTransport Weight and Measurement - Rail Transport Vehicle and Equipment - AirTransport - Ports - LCL - FCL – NVOCC, Freight forwarders - Consolidator - ICD CFS- Free Trade	PPT, Videos, Case Study	4+4	How does DHL strategically utilize freight forwarders, consolidators, and	CO5

		Area - SEZ - Factors affecting mode and route choice.			integrated container depots (ICD CFS) to optimize its logistics operations within Free Trade Areas and Special Economic Zones, considering the various factors influencing mode and route choices?	
Total				40		

Textbooks	
Sr No	Book Details
1.	Logistics Management by V.V Sople, Pearson Publication
2	Supply Chain And Logistics Management by Dr. Shaila Bootwala, Raisa Shaikh, Faizal Mohammad Shareef MQ, Nirali Prakashan
Reference Books	
Sr No	Book Details
1	Bowersox, D.J., D.J. Closs, M.B. Cooper, and J.C. Bowersox. 2013. Supply Chain Logistics Management. 4th ed. New York, NY: McGraw-Hill.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Analytics in Logistics and Supply Chain		L-T-P [3-0-0]
Subject Code: BMBALS0413		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of logistics and supply chain management.		
Course Objective: The objective of this course is to provide a strong foundation in supply chain analytics to handle complex databases, build advanced analytical models and deliver effective visualization products and comprehensive reports.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Analyse and model supply chains	K4
CO2	Enhance supply chain visibility	K2
CO3	Develop data-driven rules to manage volatility	K1
CO4	Plan inventory flow of goods and services.	K1
CO5	Forecast demand and predict and monitor supply and replenishment policies.	K3
Syllabus		

Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
1	Module 1: Module 2:	UNIT I INTRODUCTION Introduction – Supply Chain – Supply Chain Operations Reference (SCOR) Model – Decisions and Performance Measures in Supply Chain Overview on Supply Chain, Analytics and Supply Chain Analytics – KPIs for Supply Chain Analytics	Lecture	8	Assignment 1	CO1
2	Module 1: Module 2:	UNIT II DESCRIPTIVE ANALYTICS Introduction – Descriptive Analytics in Supply Chain – Business Intelligence in Supply Chain Descriptive Analytics Techniques: Dashboard, Reporting, Data Visualization	LECTURE	8	Assignment 2	CO2
3	Module 1:	UNIT III PREDICTIVE ANALYTICS Introduction – Predictive Analytics in Supply Chain: Demand, Pricing and Risk	Lecture/LAB	8	Assignment 3	CO3

	Module 2:	Predictive Analytics Techniques: Regression, Time Series Analysis, Simulation.				
4	Module 1: Module 2:	UNIT IV PRESCRIPTIVE ANALYTICS Introduction – Prescriptive Analytics in Supply Chain – Optimization – Classification of optimization problems Optimization for Analytics – Operations Research Techniques for Analytics	Lecture	8	Assignment 4	CO4
5	Module 1: Module 2:	UNIT V PRESCRIPTIVE ANALYTICS – II Supply Planning: Aggregate Production Planning (APP) and Pricing – Plant/Warehousing Decisions: Location Models – Logistics Decisions: Network Models – Inventory Models – Sourcing Decisions: Analytic Hierarchy Process	Lecture	8	Assignment 5	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Supply Chain Analytics by <u>T. A. S. Vijayaraghavan</u> 2 nd ed. 2023 Edition
Reference Books	

Sr No	Book Details
1	Supply Chain Analytics: Concepts, Techniques and Applications 1st ed. 2022 Edition
2	Supply Chain Analytics (Mastering Business Analytics) 1st Edition by Peter W. Robertson
3	Supply Chain Analytics and Modelling Quantitative Tools and Applications



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Machine Learning and Artificial Intelligence		L-T-P [3-0-0]
Subject Code: BMBABA0411		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of information technology and data science.		
Course Objective: This course aims to help students understand the concepts of artificial and machine learning, supervised and machine learning models, the historical perspective of AI and ML, and the scope of AIML in business.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the concept of Artificial Intelligence.	Understanding (K2)
CO2	Apply the concepts of AI in solutions that require problem-solving, inference, and perception.	Applying (K3)
CO3	Understand the concept of Machine Learning.	Understanding (K2)
CO4	Understand and apply the basic supervised machine learning algorithms.	Applying (K3)
CO5	Understand and apply unsupervised machine learning algorithms.	Applying (K3)

Syllabus						
Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1 Artificial Intelligence (AI)	Overview of AI, Evolution of AI	Historical milestones in the development of AI, Great contributors	Discussion, videos, Case study	7 Hours	Industry-based practical assignment	CO1
Unit 2 Search Techniques	Search Strategies	Problem-solving agents, searching for solutions; uniform search strategies: breadth-first search, depth-first search, depth-limited search, bidirectional search, comparing uniform search strategies. Heuristic search strategies Greedy best-first search, A* search, AO* search, memory bounded heuristic search: local search algorithms & optimisation problems: Hill climbing search, simulated annealing search, local beam search.	Discussion, videos, Case study, Python	8 Hours	Industry-based practical assignment	CO2
Unit 3 Machine Learning	Introduction to Machine Learning Performance Metrics Errors and Bias	History of ML, Introduction of Machine Learning Approaches, Issues in Machine Learning and Data Science Vs Machine Learning. Confusion metrics, AUC-ROC, Sensitivity and specificity Analysis. Underfitting and Overfitting, Bias and Variance, Concept Learning Task, Inductive Bias	Discussion, videos, Case study, MS Excel, R	9 Hours	Industry-based practical assignment	CO3
Unit 4 Supervised Learning	Classification and Regression	Linear Regression, multiple linear regression, Logistic Regression, Polynomial Regression, and Decision Trees: ID3, C4.5, CART.	Discussion, videos, Case study, MS Excel, Python	8 Hours	Industry-based practical assignment	CO4

Unit 5 Unsupervised Learning	Clustering	Introduction to clustering, K-means clustering, K-Nearest Neighbour, Iterative distance-based clustering, Dealing with continuous, categorical values in K-Means, K-Mode Clustering, density-based clustering	Discussion, videos, Case study, MS Excel, R, Python	8 Hours	Industry-based practical assignment	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Raschka, S., & Mirjalili, V. (2019). Python machine learning: Machine learning and deep learning with Python, scikit-learn, and TensorFlow Packt Publishing Ltd.
2	Rebala, G., Ravi, A., & Churiwala, S. (2019). An introduction to machine learning. Springer.
Reference Books	
Sr No	Book Details
1	Yadav, S. P., Mahato, D. P., & Linh, N. T. D. (Eds.). (2020). Distributed artificial intelligence: A modern approach. CRC Press.
2	Burkov, A. (2019). The hundred-page machine learning book (Vol. 1, p. 32). Quebec City, QC, Canada: Andriy Burkov.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
School of Management

Subject Name: Data Visualization		L-T-P [0-0-6]
Subject Code: BMBABA0412		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of information technology and data science.		
Course Objective: This course will introduce the main concepts of data visualisation with a hands-on tutorial using Tableau and Power BI.		
Course Outcomes (CO)		
Course outcome: After completion of this course, students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the concepts required for Data Visualization.	Understanding (K2)
CO2	Illustrate and analyse data using various functions in Tableau Desktop.	Analyse (K4)
CO3	Creating ad-hoc reports, data visualizations, and dashboards for publishing using Tableau Desktop.	Creating (K6)
CO4	Analyze data and create data models using Power BI Desktop.	Creating (K6)
CO5	Creating reports and dashboards using Power BI Desktop.	Creating (K6)
Syllabus		

List of Practicals		
Sr No	Program Title	CO Mapping
1	Basics of data visualisation and its principles.	CO1
2	Understanding the need and basic functionalities of Tableau and Power BI.	CO1
3	Installing and navigating Tableau; importing data.	CO2
4	Data cleaning, preparation, and managing metadata in Tableau.	CO2
5	Creating and applying custom calculations and fields in Tableau.	CO2
6	Creating various charts (e.g., bar, line, scatter plot) in Tableau.	CO2
7	Creating dual axis and blended axis reports, adding reference lines.	CO3
8	Designing dashboards, interpreting KPIs, and creating data stories in Tableau.	CO3
9	Installing and navigating Power BI Desktop; initial data discovery.	CO4
10	Transforming data: appending, merging, and adding columns in Power BI.	CO4
11	Basic data modeling, DAX basics, and calculated tables in Power BI.	CO4
12	Creating basic and interactive reports with filters and visualizations in Power BI.	CO5
13	Deploying, sharing dashboards, and using Power BI Q&A.	CO5
14	Scheduling data refresh and managing data gateways in Power BI, Interacting with the Power BI Mobile App.	CO5
Required Software and Tools		

Tableau Desktop

i) Current Requirement in Industry:

- **High Demand:** Tableau is widely used in the industry for its powerful data visualization capabilities and ease of use.
- **Job Roles:** Data Analyst, Business Intelligence Analyst, Data Visualization Specialist.
- **Certifications:** Tableau Desktop Specialist, Tableau Certified Data Analyst.

2. Microsoft Power BI

ii) Current Requirement in Industry:

- **High Demand:** Power BI is extensively used for creating interactive reports and dashboards and is strongly integrated with other Microsoft tools.
- **Job Roles:** Data Analyst, Business Intelligence Developer, Power BI Specialist.
- **Certifications:** Microsoft Certified: Data Analyst Associate, Microsoft Certified: Power BI Data Analyst Associate.

Textbooks

Sr No

Book Details

1.	Wilke, C. O. (2019). Fundamentals of data visualization: a primer on making informative and compelling figures. O'Reilly Media.
2	Lachev, T., & Price, E. (2015). Applied microsoft power BI: bring your data to life! Prologika Press.
3	Wilke, C. O. (2019). Fundamentals of data visualization: a primer on making informative and compelling figures. O'Reilly Media.
Reference Books	
Sr No	Book Details
1	Ferrari, A., & Russo, M. (2016). Introducing Microsoft Power BI. Microsoft Press.
2	Milligan, J. N., Hutchinson, B., Tossell, M., & Andreoli, R. (2022). Learning Tableau 2022: Create effective data visualizations, build interactive visual analytics, and improve your data storytelling capabilities. Packt Publishing Ltd.
3	Ferrari, A., & Russo, M. (2016). Introducing Microsoft Power BI. Microsoft Press.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY
GREATER NOIDA-201306
 (An Autonomous Institute)
 School of Management

Subject Name: Social Media Analytics		L-T-P [3-0-0]
Subject Code: BMBABA0413		Applicable in Department: MBA
Pre-requisite of Subject: Knowledge of information technology and data science.		
Course Objective: This course aims to make students learn the foundation understanding of web and social media metrics and analytics, develop social media strategy, and measure social media campaign effectiveness. Students can also make better business decisions by leveraging social media data.		
Course Outcomes (CO)		
Course outcome: After completion of this course students will be able to:		Bloom's Knowledge Level(KL)
CO 1	Understand the types of social media data and the ethical sensitivity of this data.	Understanding (K2)
CO2	Understand and apply the concepts of text analytics.	Applying (K3)
CO3	Understand and apply web analytics and related concepts.	Applying (K3)
CO4	Draw meaningful insights and provide actionable and strategic recommendations based on thorough social media data analysis.	Evaluating (K5)
CO5	Compute sentiment over social media text.	Evaluating (K5)

Syllabus						
Unit No	Module Name	Topic covered	Pedagogy	Lecture Required (L+P)	Practical/ Assignment/ Lab Nos	CO Mapping
Unit 1 Introduction to Social Media Data	Introduction to social media data, Understanding social media corpus.	The topics include the types of data on social platforms, ethical sensitivities in obtaining and operating on social data, social platform APIs to obtain data, and data structure. Loading of social media corpus, summary statistics, visualise the corpus along geographic and temporal axes.	Classroom discussion, videos, Case study	7 Hours	Practical-based assignment	CO1
Unit 2 Text Analytics and Text Mining	Text Analytics and Text Mining Concepts Text Mining	Text Analytics and Text Mining Concepts and Definitions, Natural Language Processing. Text Mining Applications, Text Mining Process, Text Mining Tools.	Classroom discussion, videos, Case study	8 Hours	Practical-based assignment	CO2
Unit 3 Web Analytics	Basic concepts of web analytics, Web analytics framework and metrics	Web Metrics, Link Analysis and Web Search, Web Structure Mining, Search Engines, Search Engine Optimization, Web analytics - Web analytics 2.0 framework, Web Analytics Maturity Model and Web Analytics Tools, Natural Language Processing Techniques for Micro-text Analysis PULSE metrics on business and technical issues; HEART metrics on user behaviour issues; On-site web analytics, off-site web analytics, the goal signal-metric process.	Classroom discussion, videos, Case study,	8 Hours	Practical-based assignment	CO3
Unit 4 Social Media Analytics	Social media KPIs and metrics, Facebook Analytics	Social media KPIs (reach and engagement) - Performing social media analytics, Social Analytics and Social Network Analysis, Social Media Analytics, and Social campaigns. Measuring and analysing social campaigns, defining goals and evaluating outcomes, Network Analysis. (LinkedIn, Instagram, YouTube, Twitter etc.	Classroom discussion, videos, Case study,	8 Hours	Practical-based assignment	CO4

Unit 5 Sentiment Analysis	Opinion Mining and Sentiment Analysis, Web Usage Mining	Sentiment Classification, Feature-Based Opinion Mining and Summarization, Comparative Sentence and Relation Mining, Opinion Search, Opinion Spam. Data Collection and Pre-Processing, Data Modelling for Web Usage Mining, Discovery & analysis of web usage patterns.	Classroom discussion, videos, case study, Python, Database	9 Hours	Practical-based assignment	CO5
Total				40		

Textbooks	
Sr No	Book Details
1.	Kumar, S., & Qiu, L. (2021). Social media analytics and practical applications: The change to the competition landscape. CRC Press.
2	Yigitcanlar, T., & Kankanamge, N. (2022). Urban Analytics with Social Media Data: Foundations, Applications and Platforms. CRC Press.
3	Agrawal, R., & Gupta, N. (Eds.). (2018). Extracting knowledge from opinion mining. IGI Global.
Reference Books	
Sr No	Book Details
1	Finger, L., & Dutta, S. (2014). Ask, measure, learn: using social media analytics to understand and influence customer behavior. " O'Reilly Media, Inc."
2	Agarwal, B., Nayak, R., Mittal, N., & Patnaik, S. (Eds.). (2020). Deep learning-based approaches for sentiment analysis (p. 4). Singapore: Springer.



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY GREATER NOIDA-201306

(An Autonomous Institute)
School of Management

MBA III Semester/ II YEAR					
Course Code		L	T	P	Credit
Course Title	Summer Internship Project Report	0	0	8	4
Course objective: Objective of this course is to:		Duration: 6 to 8 Weeks			
1	Student will be able to Assess interest and abilities in their field of Study.				
2	Student will be able to develop work habits and attitudes necessary for job success.				
3	Students will be able to demonstrate an understanding of professional and ethical practice.				
4	Students will be able to develop analytical skills including the ability to understand information and interpret data.				
5	Student will be able to develop interpersonal skills which will enable them to build professional relationships, work within a team structure and to manage conflict in the workplace.				
Course outcome: At the end of course, the student will be able to:					
CO1	Understand and solve business problems in business organizations				
CO2	Develop the ability to identify the research gap				
CO3	Apply statistical tools to provide optimum solution				
CO4	Develop ability to interpret data and draw conclusions				
CO5	Develop Multi-Disciplinary Approach for identifying and solving business problems				
Guidelines:					

1. At the end of second semester examination, it is mandatory for every student of MBA to undergo on-the-job practical training in any manufacturing, service or financial organization. The training will be of 6 to 8 weeks duration. The college/institute will facilitate this compulsory training for students.
2. During the training, the student is expected to learn about the organization and analyze and suggest solutions of a live problem. The objective is to equip the student with the knowledge of actual functioning of the organization and problems faced by them for exploring feasible suggestions.
3. During the course of training, the organization (where the student is undergoing training) will assign a problem/project to the student.
4. The student, after the completion of training will submit a report to the College/Institute which will form part of third semester examination.
5. The report (based on training and the problem/project studied) prepared by the student will be known as Summer Internship Project. The report should ordinarily be based on primary data. It should reflect in depth study of micro problem, ordinarily assigned by the organization where student undergoes training. Relevant tables and bibliography should support it. One comprehensive chapter must be included about the organization where the

student has undergone training. This should deal with brief history of the organization, its structure, performance products/services and problem faced. This chapter will form part 1 of the report. Part 2 of the report will contain the study of micro research problem. The average size of report ordinarily will be of minimum 80-100 pages in standard font size (12) and double spacing. Two neatly typed and soft bound (paperback) copies of the report will be submitted to the College/Institute. The report will be typed in A-4 size paper.

6. The report will have two certificates. One by the Head of the Department and the other by the Reporting Officer of the organization where the student has undergone training. These two certificates should be attached in the beginning of the report.
7. The Summer Internship Project Report will carry 100 marks and will be evaluated by two examiners (external and internal). The evaluation will consist of (1) Project Report evaluation (2) Project Presentation and Viva. The Project Report evaluation will comprise of 50 marks and would be evaluated by internal project guide. The Presentation and Viva Voce would comprise of 100 marks and would be evaluated by two examiners (1 external and 1 internal). The average of the marks awarded by the 2 examiners will be taken into account for the results. In case the difference in the awards given by the examiners is 30 or more marks, the project report will be referred to the third examiner. Only such person will evaluate the project report who has minimum three years of experience of teaching MBA classes in a College/University. Experience of teaching MBA classes as guest faculty shall not be counted.
8. It is mandatory that the student will make presentation in the presence of teachers and students. The student is expected to answer to the queries and questions raised in such a meeting.
9. The student shall prepare the Summer Internship Project Report as per the format given in the Summer Training Manual as prescribed by the University

Project Report Evaluation:

Relevance of Objectives with Topic (10)		Relevance of Research Methodology (20)		Interpretation and Analysis (20)		Total (50)	
Presentation and Viva Voce Presentation:							
Relevance of Objectives with Topic (10)	Relevance of Research Methodology (20)	Interpretation and Analysis (30)	Presentation and Communication Skills (30)	Query Handling (10)	Total (100)		



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY GREATER NOIDA-201306

(An Autonomous Institute)
School of Management

MBA IV Semester/ II YEAR

MBA IV Semester/ II YEAR			
Course Code		L P T	Credit
Course Title	Research Project Report	0 0 8	4
Course objective: Objective of this course is to:		Duration: ... Hours	
1	To provide proper knowledge to the students regarding research designs and the research process in general by a proficient score on class quizzes and the main project.		
2	To develop the ability to analyze research reports (from scholarly articles) synthesize key points, cite the conclusions, and format the article’s bibliographic citation using correct APA format.		
3	To help the students to develop and present the design of data collection and ability to interpret the data as per the sample collected		
4	To help the students in developing the ability to locate literature relative to a research topic, synthesize the pertinent points and write a review of the literature, including a summary of overall findings from the literature, achieving a level of proficiency.		

Research Project Report (RPR) In fourth semester, the candidates will have to submit a Research Project Report on a problem/topic (from the specialization areas) to be assigned by the MBA department under the supervision of a core faculty member of the department.

- The Research Project Report will carry **150** marks.
- The evaluation of the project report will be done by **two** examiners (external & internal).
- The evaluation will consist of (1) Evaluation of Project Report (2) Presentation and Viva Voce.
- The evaluation of Project Report will comprise of 50 marks and would be evaluated by the internal guide.
- The evaluation of Viva Voce of Project would comprise of 100 marks and would be evaluated by two examiners (1 external and 1 internal).

The average of the marks awarded by the 2 examiners will be taken into account for the results. In case the difference in the marks given by the examiners is 30 or more, the project report will be referred to a third examiner. In such cases the average of two closer awards (given by three examiners) will be taken into account for the results.

The report will contain:

- The objectives and scope of the study.
- Research Methodology,
- Use and importance of the study,

- Analysis of data collected,
- Conclusions and recommendations.

It will contain relevant charts, diagrams and bibliography.

A certificate of the supervisor and the Head of the MBA program certifying the authenticity of the report shall be attached therewith.

The student will submit two copies of the report to the Head of MBA program. The number of pages in the report will be minimum 75 or more. The report should be typed in A-4 size paper. The parameter on which both evaluation (1 & 2) would be carried on would be on the basis of:

The scheme of **evaluation for Project Report**

Criteria:

- Relevance of Objectives with topic (10)
 - Relevance of Research Methodology(20)
 - Interpretation & Analysis (20)
- =Total (50)

The scheme of evaluation of **Viva voce**

Evaluation Criteria:

- Understanding of Objectives with topic (20)
 - Understanding of the relevance of Research (20)
 - Interpretation & Analysis (20)
 - Presentation & Communication skills (20)
 - Query Handling (20)
- =Total (100)

Course outcome: At the end of course, the student will be able

CO 1	The student will demonstrate cognitive knowledge of research designs and the research process in general by a proficient score on class quizzes and the main project.	Knowledge (K2), Remembering (K1)
CO 2	The student will demonstrate the ability to analyze research reports (from scholarly articles) synthesize key points, cite the conclusions, and format the article's bibliographic citation using correct APA format.	Knowledge (K 2), Applying (K 4) Synthesizing (K6), Evaluating (K7)
CO 3	The student will be able to design an original research	Knowledge(k2), Comprehending (K 3), Applying (K 4), Analyzing (K 5),

	project, including an instrument for data collection, achieving a level of proficiency according to the assessment rubrics provided for each section of the proposal.	Evaluating (K7)
CO 4	The student will demonstrate proficiency in locating literature relative to a research topic, synthesizing the pertinent points, and writing a review of the literature, including a summary of overall findings.	Applying (K 4), Analyzing (K 5), Evaluating (K7)

REPORT STRUCTURE

Front Page

Undertaking Certificate

Acknowledgement

Abstract

List of Contents

List of Figures

2 List of Tables (if any)

Chapter 1: Introduction

1.1. Problem Definition

1.2. Overview of the Proposed Approach

1.3. Motivation behind the Proposed Approach

1.4. Organization of the Report

1.5.. etc

Chapter 2: Background Details Chapter

Chapter 3: Related Work Chapter

Chapter 4: Proposed Approach Chapter

Chapter 5: Experimentation and Results

Chapter 6: Conclusion and Future Works

Appendix

Bibliography



NOIDA INSTITUTE OF ENGINEERING AND TECHNOLOGY GREATER NOIDA-201306

(An Autonomous Institute)
School of Management

Subject Name: Field Project in Respective Area

L-T-P [0-0-4]

Subject Code: BMBA0353

Applicable in Department: MBA

In order to apply the frameworks and skills students have learnt in their first year of full-time MBA courses to a business opportunity or issue, students in their second year would complete Field Project. The aim of this field project is to facilitate the innovative experiential learning to the students. This is a self-introduction based opportunity creation which will be a reflection of presentation, negotiation and behavioural skills of the student.

Students collaborate with the company to examine the project scope, establish goals, carry out research, and gather data prior to visiting the location. At least once a week, students meet with their faculty and business advisors to discuss their research and get feedback in small group meetings. Academic mentors from many fields offer guidance and criticism to students regarding their methodology and procedures.

Students engage in projects related to industries like manufacturing, retail, banking, technology, logistics, Product, service, operations, or strategy development. This is not limitations to any industry but must fit with the specialization area of the student.

Course Objectives: (Project Objectives)

The objective of the field project is to facilitate the student to harness the acquired learning & skills to solve the real time business problems. Further to provide the optimized and sustainable solutions for the ever changing business landscape.

Course Outcomes (Project Outcomes)

Course Outcome	Course Outcome Statement	Bloom's Taxonomy Level
CO1	To understand the application of management concepts to solve social and business problems.	Understand (K2)
CO2	To make data-based decisions for understanding and solving business and social problems.	Apply (K3)
CO3	To inculcate value-based Leadership and ethical orientation.	Create(K6)
CO4	To analyze social and economic problems considering business environment dynamics.	Analyze (K4)
CO5	To develop the ability to lead a cohesive team.	Create (K6)

Project Submission:

At the end of the project the student will submit a report with necessary support documents (if any), to their allocated faculty member. Report is to prepared in a designated format that would be shared by the department.

Evaluation Criteria:

- Uniqueness of Problem
- Quality of Solution
- Application of Solution in the industry / business / company / product / process.
- Sustainability of Solution
- Competitive advantage gained by the business.